



2016 BUDGET

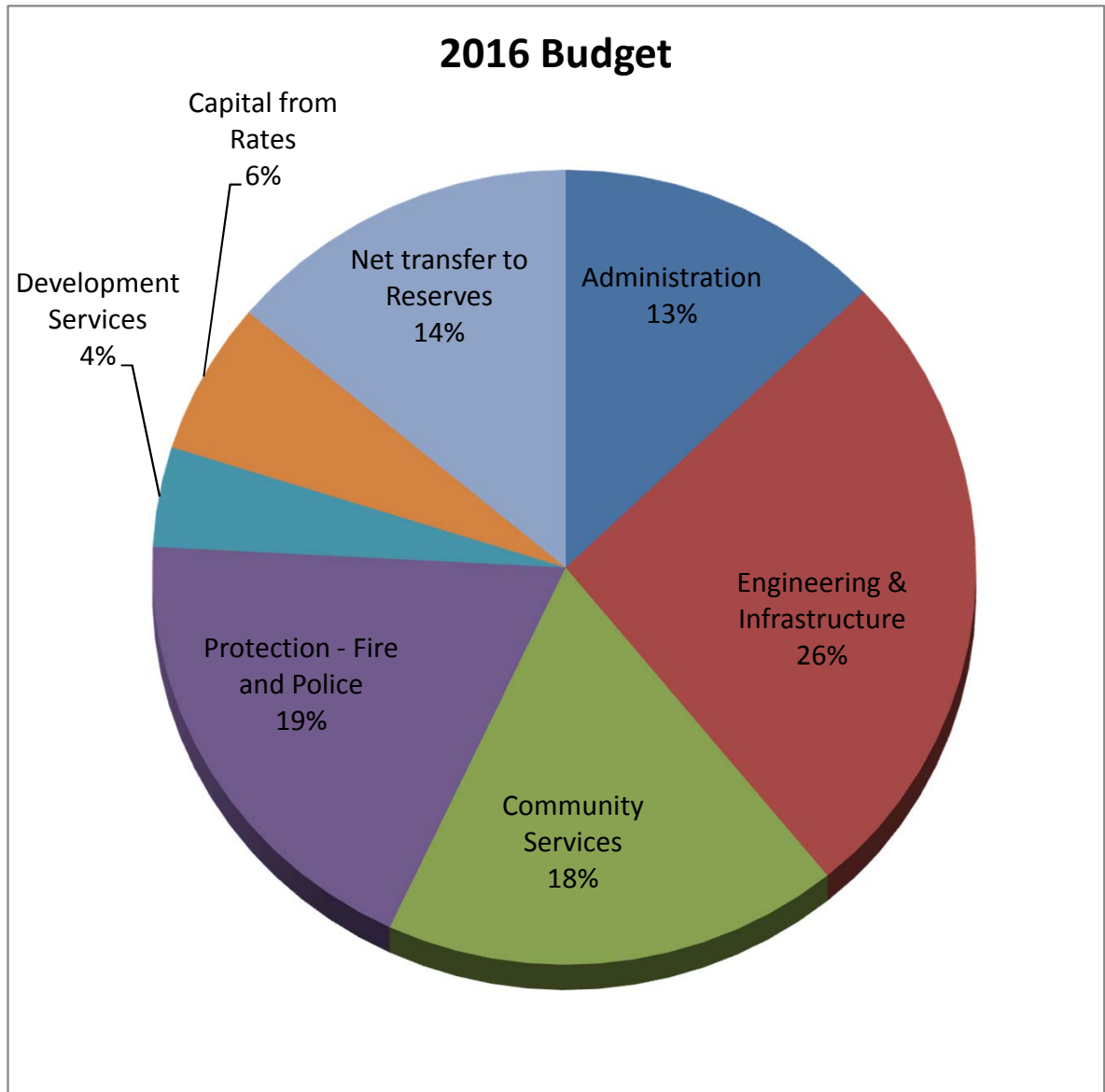
Final As Adopted

Tax, Water, Wastewater

2016 BUDGET - SUMMARY OF TOTAL EXPENDITURES

Administration	4,140,424
Engineering & Infrastructure	8,499,551
Community Services	5,789,719
Protection - Fire and Police	6,090,562
Development Services	1,313,039
Capital from Rates	2,002,340
Net transfer to Reserves	4,499,812
	<hr/>
	32,335,447

Administration	12.80%
Engineering & Infrastructure	26.29%
Community Services	17.91%
Protection - Fire and Police	18.84%
Development Services	4.06%
Capital from Rates	6.19%
Net transfer to Reserves	13.92%
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	100.00%



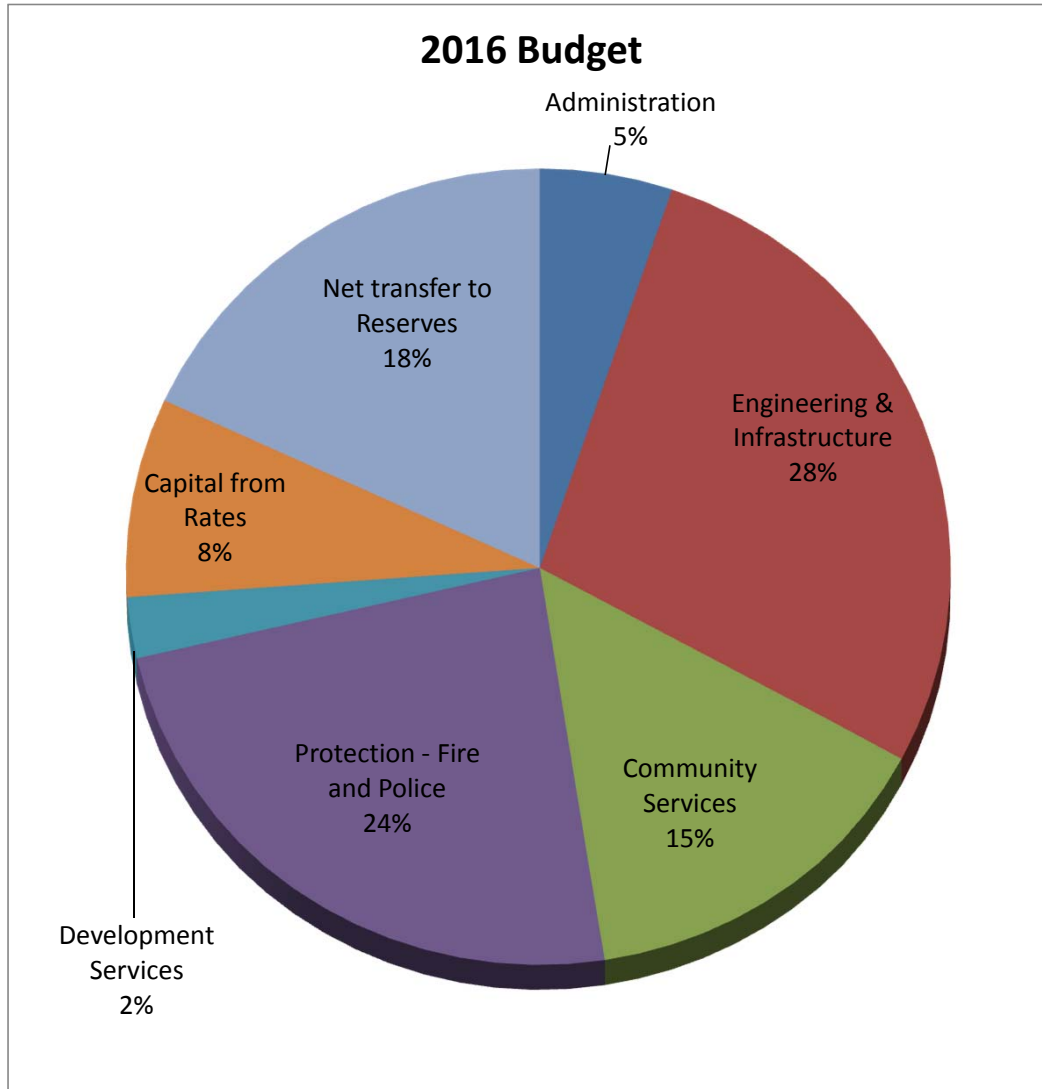
Town of Lakeshore									
Budget Summary - For the year ended December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance
1	Taxation Revenue	21,944,721	23,493,463	23,493,390	23,493,463	230,000		23,723,463	1%
	Operating Revenue								
2	Administration	36,457	33,900	40,460	33,900	-	-	33,900	0%
3	Animal control	27,489	26,600	26,400	26,600	5,300	-	31,900	20%
4	Atlas Tube Centre	961,177	1,090,465	1,065,649	1,090,465	425,800	(202,500)	1,313,765	20%
5	Building	739,272	591,100	815,854	591,100	-	-	591,100	0%
6	Drainage	85,692	92,112	74,065	92,112	-	-	92,112	0%
7	EIS	33,061	36,000	30,800	36,000	-	-	36,000	0%
8	Facilities	39,938	26,600	23,400	26,600	-	-	26,600	0%
9	Finance	4,710,754	2,779,400	2,939,511	2,779,400	39,700	-	2,819,100	1%
10	Fire	51,850	32,000	40,350	32,000	-	-	32,000	0%
11	Marina	605,739	591,507	590,539	591,507	4,150	-	595,657	1%
12	Parks	28,624	22,300	24,484	22,300	1,500	-	23,800	7%
13	Planning	116,017	109,645	127,715	109,645	-	-	109,645	0%
14	Police	127,126	125,800	130,800	125,800	-	-	125,800	0%
15	Public works	66,666	421,643	423,476	23,000	-	347,943	370,943	1513%
16	Recreation	122,529	98,500	243,590	98,500	83,500	-	182,000	85%
17	Solid Waste	858,989	1,091,500	1,121,254	1,091,500	14,200	-	1,105,700	1%
18	Surplus carry forward	(2,791,612)	-	-	-	-	-	-	
		5,819,767	7,169,072	7,718,347	6,770,429	574,150	145,443	7,490,022	11%

Town of Lakeshore									
Budget Summary - For the year ended December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance
	Operating Expenses							-	
19	Administration	(1,790,840)	1,115,688	1,311,655	1,115,688	186,848	(13,550)	1,288,986	16%
20	Animal control	31,488	58,150	59,531	66,150	3,100	-	69,250	5%
21	Atlas Tube Centre	1,056,405	1,950,106	1,982,762	1,950,106	1,314,596	(487,120)	2,777,582	42%
22	Building	679,488	698,103	695,390	698,103	25,600	-	723,703	4%
23	CAO	316,093	350,271	346,900	335,271	(2,730)	15,000	347,541	4%
24	CDS	171,384	172,289	171,620	172,289	2,100	-	174,389	1%
25	Conservation authorities	318,935	349,007	326,400	349,007	53,807	-	402,814	15%
26	Council	240,619	279,544	265,500	272,044	5,800	-	277,844	2%
27	Drainage	225,252	240,789	227,782	237,289	3,300	-	240,589	1%
28	EIS	569,867	599,758	548,283	578,758	8,300	35,000	622,058	7%
29	Facilities	636,525	743,074	728,812	740,074	(28,190)	18,000	729,884	-1%
30	Finance	1,535,311	1,564,849	2,088,357	1,499,849	184,240	139,150	1,823,239	22%
31	Fire	1,444,899	1,485,362	1,492,158	1,485,362	(10,900)	2,600	1,477,062	-1%
32	Marina	517,069	509,234	525,334	509,234	1,900	-	511,134	0%
33	MURF Fundraising	324,491	-	-	-	-	-	-	
34	Parks	826,226	806,326	784,081	793,326	41,000	125,000	959,326	21%
35	Planning	458,527	716,336	539,058	414,036	17,300	158,000	589,336	42%
36	Police	5,480,242	4,878,500	4,805,363	4,878,500	(270,000)	5,000	4,613,500	-5%
37	Public works	4,997,824	4,821,988	5,175,315	4,735,488	278,342	405,000	5,418,830	14%
38	Recreation	421,637	506,454	569,836	506,454	36,700	25,000	568,154	12%
39	Solid Waste	1,916,593	2,177,789	2,194,231	2,177,789	40,285	-	2,218,074	2%
40	Capital from rates	2,053,659	1,953,890	2,015,803	1,826,090	(144,750)	321,000	2,002,340	10%
41	Net Transfer to reserves	5,336,995	4,685,028	4,397,567	4,756,512	225,752	(482,452)	4,499,812	-5%
		27,768,691	30,662,535	31,251,737	30,097,419	1,972,400	265,628	32,335,447	7%
42	Surplus (Deficit)	(4,203)	-	(40,000)	166,473	(1,168,250)	(120,185)	(1,121,962)	
43	Tax revenue required				(166,473)	1,168,250	120,185	1,121,962	
44	Surplus (Deficit)				-	-	-	-	-
45	Impact on a home valued at \$200,000							\$ 53.45	

2016 BUDGET - SUMMARY OF NET EXPENDITURES

Administration	1,287,424
Engineering & Infrastructure	6,894,796
Community Services	3,615,997
Protection - Fire and Police	5,932,762
Development Services	612,294
Capital from Rates	2,002,340
Net transfer to Reserves	4,499,812
	<u>24,845,425</u>

Administration	5.18%
Engineering & Infrastructure	27.75%
Community Services	14.55%
Protection - Fire and Police	23.88%
Development Services	2.46%
Capital from Rates	8.06%
Net transfer to Reserves	18.11%
	<u>100.00%</u>

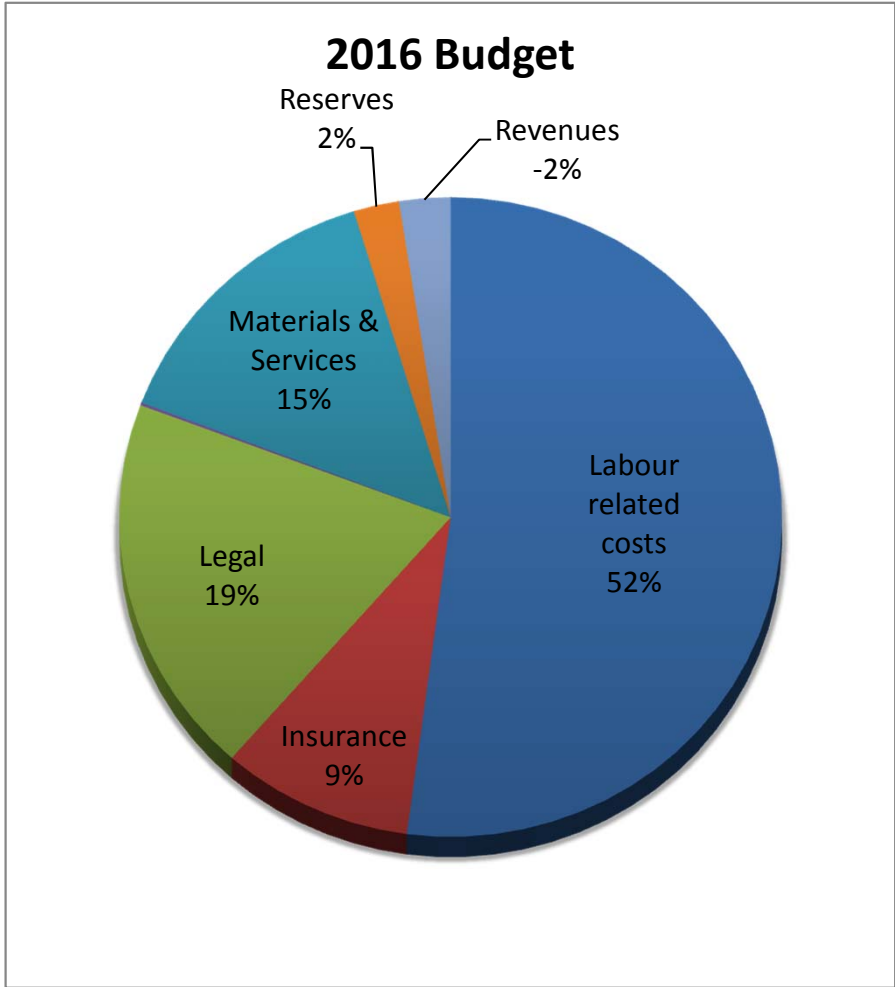


Town of Lakeshore
For the year ended December 31, 2016

ADMINISTRATION

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	541,434	586,558	705,076
Insurance	111,598	121,000	126,700
Legal	386,716	215,000	260,000
Election	95,357	-	1,910
Materials/services	(2,925,943)	193,130	195,300
Reserves	(30,357)	65,000	30,000
Revenues/recoveries	(36,457)	(33,900)	(33,900)
Total	(1,857,653)	1,146,788	1,285,086

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		1,146,788
Labour contractual increases	106,800	
Retiree benefits	32,268	
Legal services	45,000	
Reserves	(35,000)	
Other non-significant amounts	(10,770)	138,298
2015 Proposed Budget		1,285,086



Town of Lakeshore									
Administration									
For the year ended December 31, 2016									
	2014		2015		2016 Budget				
Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %	
Operating Budget - Expenditures									
1 Wages and benefits	514,374	540,426	540,500	540,426	106,800	(19,350)	627,876	16%	
2 Office supplies	5,941	4,400	5,820	4,400		2,500	6,900	57%	
3 Computer	-	-	870	-			-		
4 Cell phones	2,152	2,700	2,000	2,700			2,700	0%	
5 Meeting expense	46	1,000	500	1,000			1,000	0%	
6 Mileage-non-conference	1,135	1,500	650	1,500			1,500	0%	
7 Training & conferences	3,854	10,200	8,000	10,200			10,200	0%	
8 Memberships & publications	1,230	3,500	1,610	3,500	(1,200)		2,300	-34%	
9 Accessibility committee	2,668	3,680	2,380	3,680			3,680	0%	
10 Retiree benefits	20,841	30,932	37,400	30,932	32,268		63,200	104%	
11 Office supplies	12,424	15,000	12,000	15,000			15,000	0%	
12 Newsletter	10,417	12,500	10,000	12,500			12,500	0%	
13 Website	4,933	6,000	6,000	6,000			6,000	0%	
14 Advertising	2,752	3,250	3,910	3,250	(2,000)		1,250	-62%	
15 Advertising - personnel	8,826	5,000	6,000	5,000		3,000	8,000	60%	
16 Postage/courier	5,795	4,000	4,000	4,000	2,000		6,000	50%	
17 Telephone	32,112	30,000	31,000	30,000	(480)	300	29,820	-1%	
18 Miscellaneous services	6,080	7,800	7,010	7,800			7,800	0%	
19 Legal fees	376,694	195,000	385,000	195,000	45,000	-	240,000	23%	
20 Legal fees - Union related	10,022	20,000	20,000	20,000			20,000	0%	
21 Insurance	111,598	121,000	125,100	121,000	5,700		126,700	5%	
22 Accessibility committee	10,824	15,000	15,000	15,000	(10,000)		5,000	-67%	
23 Training/workshops-education and pro	4,326	5,000	5,000	5,000			5,000	0%	
24 Corporate training	4,628	10,000	10,380	10,000	5,000		15,000	50%	
25 Corporate memberships	10,683	9,300	10,930	9,300	2,350		11,650	25%	
26 Elderly Persons Centre Act	23,996	24,500	24,500	24,500			24,500	0%	
27 Heritage committee	1,273	3,000	1,370	3,000			3,000	0%	
28 Transit service for seniors	9,618	10,000	10,000	10,000			10,000	0%	
29 Election	95,357	-	1,910	-	1,910		1,910		
30 Livestock valuer	-	500	-	500	(500)		-	-100%	
31 Livestock bounty	126	500	515	500			500	0%	
32 Pheasant release program	2,435	-	2,300	-			-		
33 Maidstone Historical Grant	-	10,000	10,000	10,000			10,000	0%	
34 Tilbury West Historical Grant	-	10,000	10,000	10,000			10,000	0%	
	(1,790,840)	1,115,688	1,311,655	1,115,688	186,848	(13,550)	1,288,986	16%	

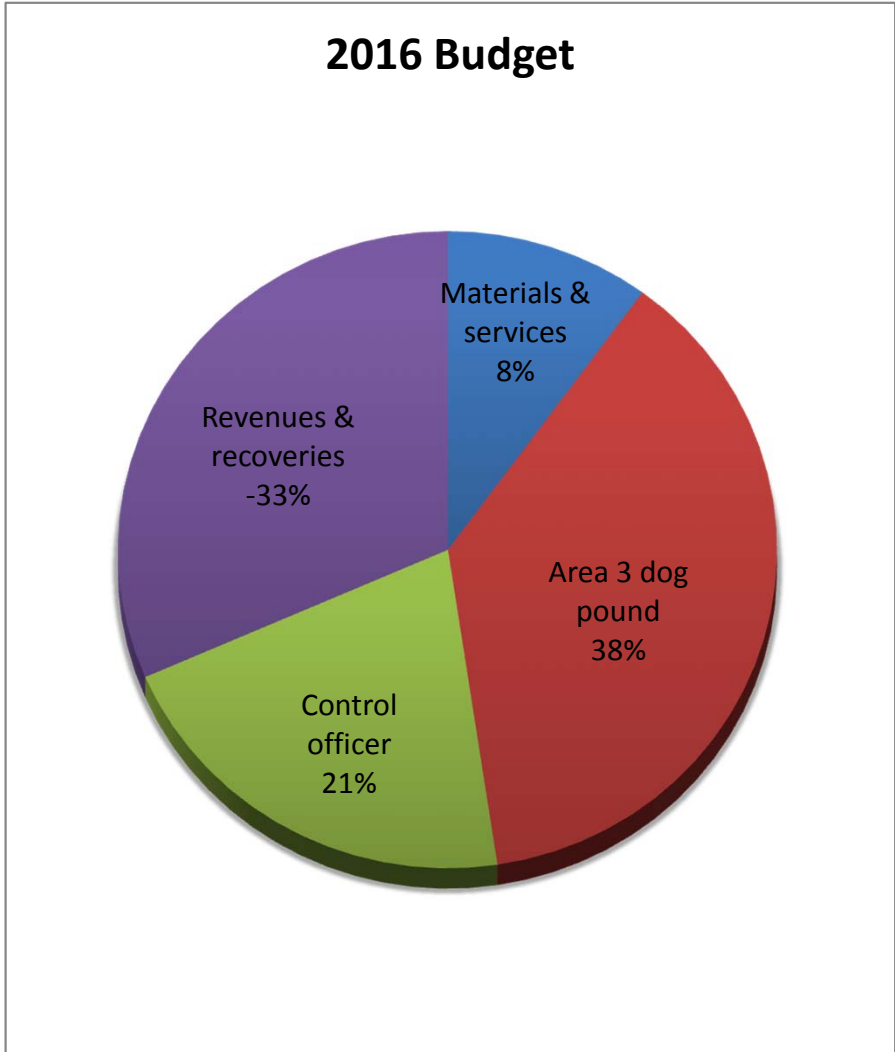
Town of Lakeshore									
Administration									
For the year ended December 31, 2016									
	2014	2015		2016 Budget					
Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %	
Operating Budget - Revenue									
35 Provincial grant	-	-	-	-			-		
36 Licence revenue	1,513	1,000	290	19,000			19,000	0%	
37 Alarm registration fees	8,155	8,000	8,200	8,000			8,000	0%	
38 Licence revenue - Lottery	11,770	10,000	12,000	-			-		
39 Licence revenue - Marriage	10,450	8,000	12,604	-			-		
40 Marriage Ceremony Fees	-	5,000	1,971	5,000			5,000	0%	
41 Sale of photocopies etc	223	-	250	-			-		
42 False alarm fines	-	400	-	400			400	0%	
43 Parking ticket fines	1,910	1,500	2,845	1,500			1,500	0%	
44 Hunting licences	1,340	-	1,300	-			-		
45 Hunting licences-non-resident	1,095	-	1,000	-			-		
	36,457	33,900	40,460	33,900	-	-	33,900	0%	
Transfer to (from) Reserves									
46 Self insuring	30,000	30,000	30,000	30,000	(15,000)		15,000	-50%	
47 Election	(60,357)	35,000	35,000	35,000	(20,000)		15,000	-57%	
	(30,357)	65,000	65,000	65,000	(35,000)	-	30,000	-54%	
Net operating budget	(1,857,653)	1,146,788	1,336,195	1,146,788	151,848	(13,550)	1,285,086	12%	
Capital Budget									
				Funded By					
Description				Cost	Reserves	Other	Tax \$		
48 Computer				2,000			2,000		
				2,000		-	2,000		
Total Requirement for taxes for 2016							1,287,086		
Total Increase(Decrease) in requirement for 2016 from Base							140,298		
Tax rate %							0.60%		

Town of Lakeshore
For the year ended December 31, 2016

ANIMAL CONTROL

Summary	2014 Actual	2015 Budget	2016 Budget
Materials/services	8,602	10,150	10,150
Area 3 dog pound	6,896	30,000	38,000
Control officer	15,991	18,000	21,100
Revenues/recoveries	(27,489)	(26,600)	(31,900)
Total	3,999	31,550	37,350

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		39,550
Animal control officer	3,100	
Revenues/recoveries	(5,300)	(2,200)
2014 Proposed Budget		37,350



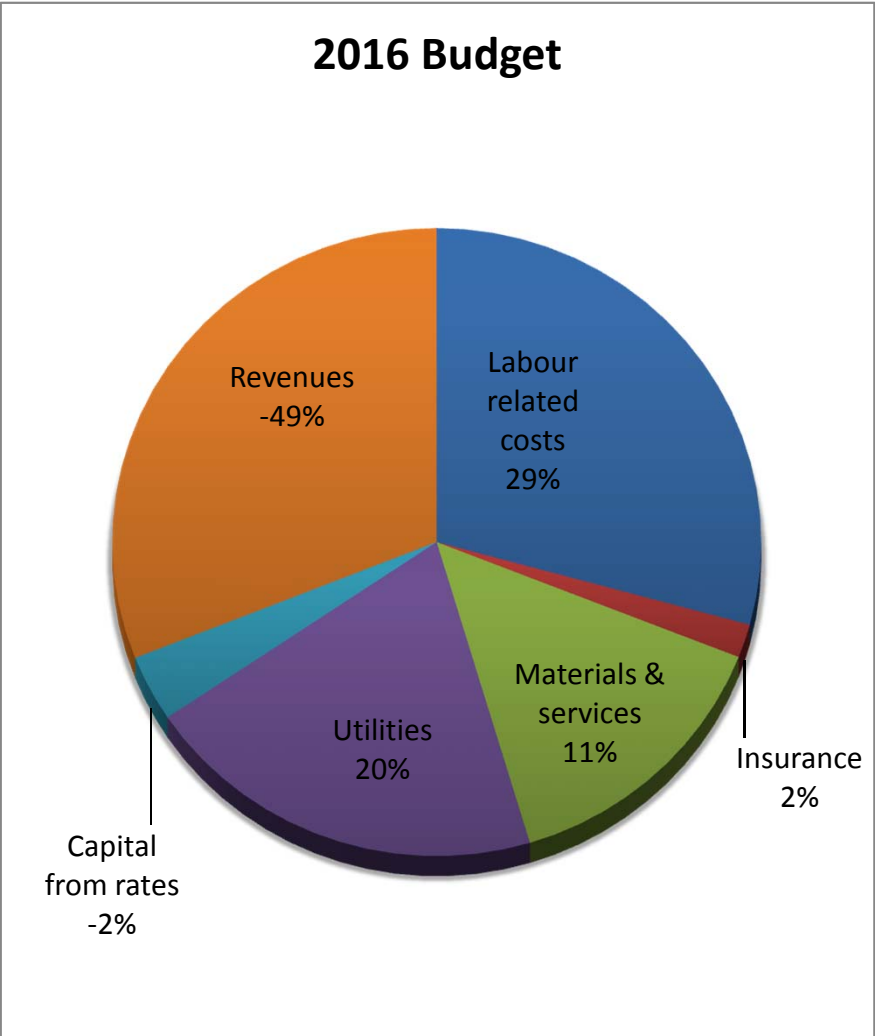
Town of Lakeshore									
Animal Control									
For the year ended December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures									
1	Supplies	567	1,000	700	1,000			1,000	0%
2	Advertising	-	-	294	-			-	
2	Postage	935	650	650	650			650	0%
3	Stray cats	7,100	8,500	7,500	8,500			8,500	0%
4	Animal control officers	15,991	18,000	20,387	18,000	3,100		21,100	17%
5	Area 3 dog pound	6,896	30,000	30,000	38,000			38,000	0%
		31,488	58,150	59,531	66,150	3,100	-	69,250	5%
Operating Budget - Revenue									
6	Licences	19,880	20,000	19,300	20,000	5,300		25,300	27%
7	Fines	1,959	1,600	2,100	1,600			1,600	0%
8	Admin fee	5,650	5,000	5,000	5,000			5,000	0%
		27,489	26,600	26,400	26,600	5,300	-	31,900	20%
Net operating budget		3,999	31,550	33,131	39,550	(2,200)	-	37,350	-6%
Total Requirement for taxes for 2016								37,350	
Total Increase(Decrease) in requirement for 2016 from Base								(2,200)	
Tax rate %								-0.01%	

Town of Lakeshore
For the year ended December 31, 2016

ATLAS TUBE CENTRE

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	474,073	702,082	1,238,632
Insurance	46,805	73,100	73,100
Materials/services	166,098	522,924	609,450
Utilities	348,787	652,000	856,400
Capital from rates	-	-	(144,750)
Revenues	(961,177)	(1,090,465)	(1,313,765)
net	<u>74,586</u>	<u>859,641</u>	<u>1,319,067</u>

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		859,641
Wage adjustment	505,900	
Staff training	25,400	
Repairs & Maintenance	56,566	
Utilities	204,400	
Canteen supplies	27500	
Capital from rates	(144,750)	
Additional revenues	(223,300)	
Other non-significant amounts	7,710	459,426
2014 Proposed Budget		<u>1,319,067</u>



Town of Lakeshore									
Atlas Tube Centre (ATC)									
For the year ended December 31, 2016									
		2014	2015		2016 Budget				
Description		Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures									
1	Wages and benefits	468,521	691,982	691,982	691,982	867,420	(361,520)	1,197,882	73%
2	Clothing allowance	3,287	4,300	4,300	4,300	5,000		9,300	116%
3	Mileage - non conference	(15)	300	300	300	250		550	83%
4	Training	2,279	5,500	15,000	5,500	38,000	(12,600)	30,900	462%
5	Office supplies	1,886	1,200	1,200	1,200			1,200	0%
6	Fuel - vehicles	209	-		-			-	
7	Fuel - ice resurfacer	7,109	11,000	11,000	11,000			11,000	0%
8	Advertising	1,655	1,000	1,970	1,000	2,000		3,000	200%
9	Postage	1	250	40	250			250	0%
10	Janitorial	22,909	14,940	21,000	14,940	5,060		20,000	34%
11	Equipment rental	197	5,000	300	5,000			5,000	0%
12	Computer	3,133	11,200	3,500	11,200	(6,200)		5,000	-55%
13	Telephone	9,356	8,500	12,000	8,500	(1,500)	600	7,600	-11%
14	Security alarm	278	-	1,860	-	1,500		1,500	
15	Utilities	348,787	652,000	652,000	652,000	289,800	(85,400)	856,400	31%
16	Consulting	-	-	730	-			-	
17	Insurance	46,805	73,100	74,840	73,100			73,100	0%
18	Equipment maintenance-compressor	39	12,000	7,000	12,000	16,600		28,600	138%
19	Equipment maintenance	13,431	17,000	10,000	10,000			10,000	0%
20	Equipment maintenance-zamboni	10	-	2,000	15,000			15,000	0%
21	Maintenance - general	1,381	8,000	-	-			-	
22	Garbage collection	1,307	-	8,000	-	7,000		7,000	
23	Building maintenance	31,365	146,234	146,000	146,234	28,166	(14,500)	159,900	9%
24	Pool maintenance					13,000	(5,400)	7,600	
25	Pool chemicals					20,000	(8,300)	11,700	
26	Snow Removal & grass cutting	20,483	41,800	61,240	41,800			41,800	0%
27	Safety supplies	1,360	2,500	2,500	2,500			2,500	0%
28	Memberships	212	600	300	600	1,000		1,600	167%
29	Credit card charges	3,886	3,500	4,500	3,500			3,500	0%
30	Canteen small equipment	271	500	500	500			500	0%
32	Food products	39,244	27,000	38,000	27,000	25,000		52,000	93%
33	Soft drinks	3,716	7,000	7,000	7,000			7,000	0%
34	Concessions - pool					2,500		2,500	
35	Canteen supplies	2,657	3,500	3,500	3,500			3,500	0%
36	Canteen short/over	4	200	200	200			200	0%
37	Debt Service - interim financing	20,642	200,000	200,000	200,000			200,000	0%
		1,056,405	1,950,106	1,982,762	1,950,106	1,314,596	(487,120)	2,777,582	42%

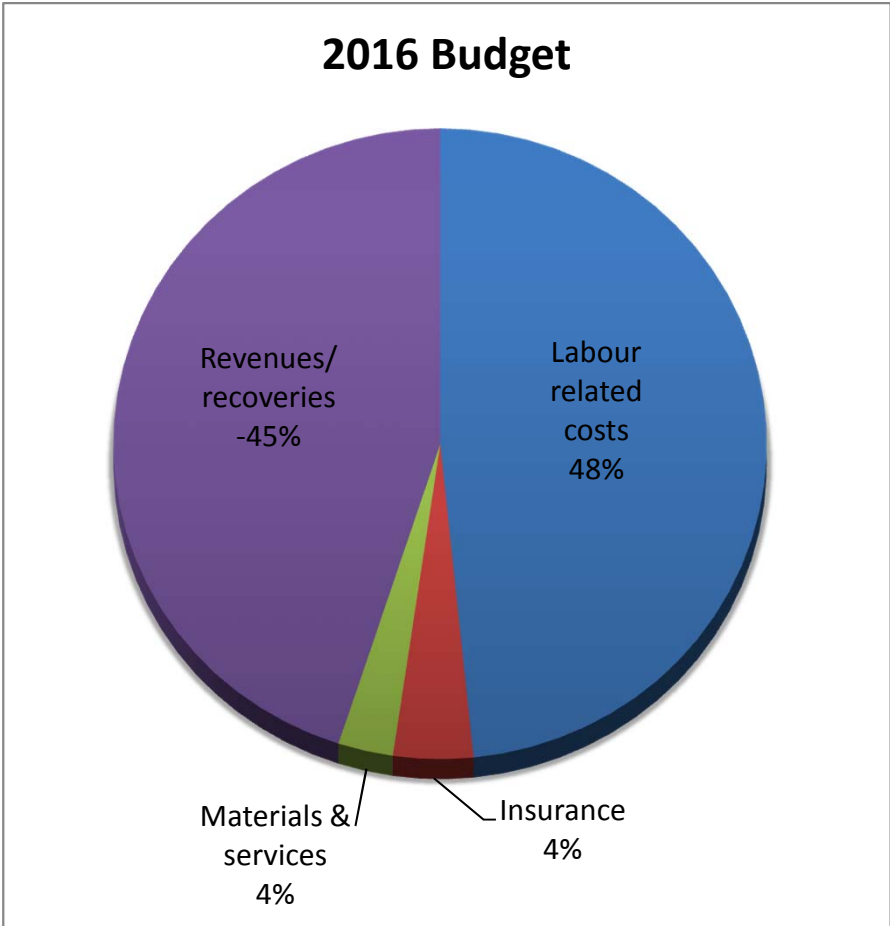
Town of Lakeshore									
Atlas Tube Centre (ATC)									
For the year ended December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Revenues									
38	Ice Rentals	864,206	895,265	903,723	895,265		-	895,265	0%
39	Pool Rentals and fees					400,000	(200,000)	200,000	
40	Room rentals			5,500	-	5,000		5,000	
41	Skate Shop	1,062	4,200	4,200	4,200			4,200	0%
42	Library Utilities Reimbursement	9,448	21,000	21,000	21,000	3,800		24,800	18%
43	Canteen Sales	66,715	136,000	100,000	136,000	(36,000)		100,000	-26%
45	Pop Agreement	11,209	15,000	16,118	15,000			15,000	0%
46	Vending Machine	744	4,000	-	4,000			4,000	0%
47	Advertising	7,500	15,000	15,000	15,000			15,000	0%
48	Miscellaneous	293	-	108	-	53,000	(2,500)	50,500	
		961,177	1,090,465	1,065,649	1,090,465	425,800	(202,500)	1,313,765	20%
Transfer to (from) Reserves									
49	MURF Res Fund - financing interest	(20,642)						-	
		(20,642)	-	-	-	-	-	-	
Net operating budget									
		74,586	859,641	917,113	859,641	888,796	(284,620)	1,463,817	70%
Capital Budget									
	Description						Cost	Tax \$	
50	MURF Project (ATC)						(144,750)	(144,750)	
							(144,750)	(144,750)	
Total Requirement for taxes for 2016								1,319,067	
Total Increase(Decrease) in requirement for 2016 from Base								459,426	
Tax rate %								2.22%	

Town of Lakeshore
For the year ended December 31, 2016

BUILDING

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	595,056	618,803	636,003
Insurance	52,482	32,000	51,900
Materials/services	31,949	47,300	35,800
Revenues/recoveries	(739,272)	(591,100)	(591,100)
Total	(59,784)	107,003	132,603

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		107,003
Labour contractual increases	17,200	
Consulting	(12,000)	
Insurance	19,900	
Other non-significant amounts	500	25,600
2015 Proposed Budget		132,603



Town of Lakeshore								
Building								
Year to Date Actuals and Forecast to December 31, 2016								
	2014	2015		2016 Budget				
Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures								
1 Wages & benefits	576,538	595,003	599,000	595,003	17,200	-	612,203	3%
2 Supplies	1,529	3,000	2,200	3,000			3,000	0%
3 911 Signs	661	1,500	1,500	1,500			1,500	0%
4 Bylaw enforcement	-	-		-			-	
5 Weed Cutting (private)	(4,352)	-		-			-	
6 Clothing allowance	2,019	2,000	800	2,000			2,000	0%
7 Postage	2,071	2,000	1,700	2,000			2,000	0%
8 Computers	11,182	8,300	11,000	8,300	500		8,800	6%
9 Telephone	5,372	5,000	5,000	5,000			5,000	0%
10 Consulting - property standards	-	-		-			-	
11 Consulting	-	19,000	10,000	19,000	(12,000)		7,000	-63%
12 Insurance	52,482	32,000	34,890	32,000	19,900		51,900	62%
13 Vehicle maintenance	15,486	8,500	8,500	8,500			8,500	0%
14 Mileage - non-conference	1,684	2,000	1,000	2,000			2,000	0%
15 Training	11,448	15,000	15,000	15,000			15,000	0%
16 Memberships	3,368	4,800	4,800	4,800			4,800	0%
	679,488	698,103	695,390	698,103	25,600	-	723,703	4%
Operating Budget - Revenue								
17 911 Signs	610	1,500	631	1,500			1,500	0%
18 Building permits	688,805	550,000	746,000	550,000			550,000	0%
19 Septic review fees	22,458	13,000	35,000	13,000			13,000	0%
20 Driveway approach fees	20,185	17,000	24,000	17,000			17,000	0%
21 Site plan fees	-	600	2,723	600			600	0%
22 Lawyers enquiries fees	7,214	9,000	7,500	9,000			9,000	0%
	739,272	591,100	815,854	591,100	-	-	591,100	0%
Net operating budget	(59,784)	107,003	(120,464)	107,003	25,600	-	132,603	24%
Total Requirement for taxes for 2016							132,603	
Total Increase(Decrease) in requirement for 2016 from Base							25,600	
Tax rate %							0.12%	

Town of Lakeshore
For the year ended December 31, 2016

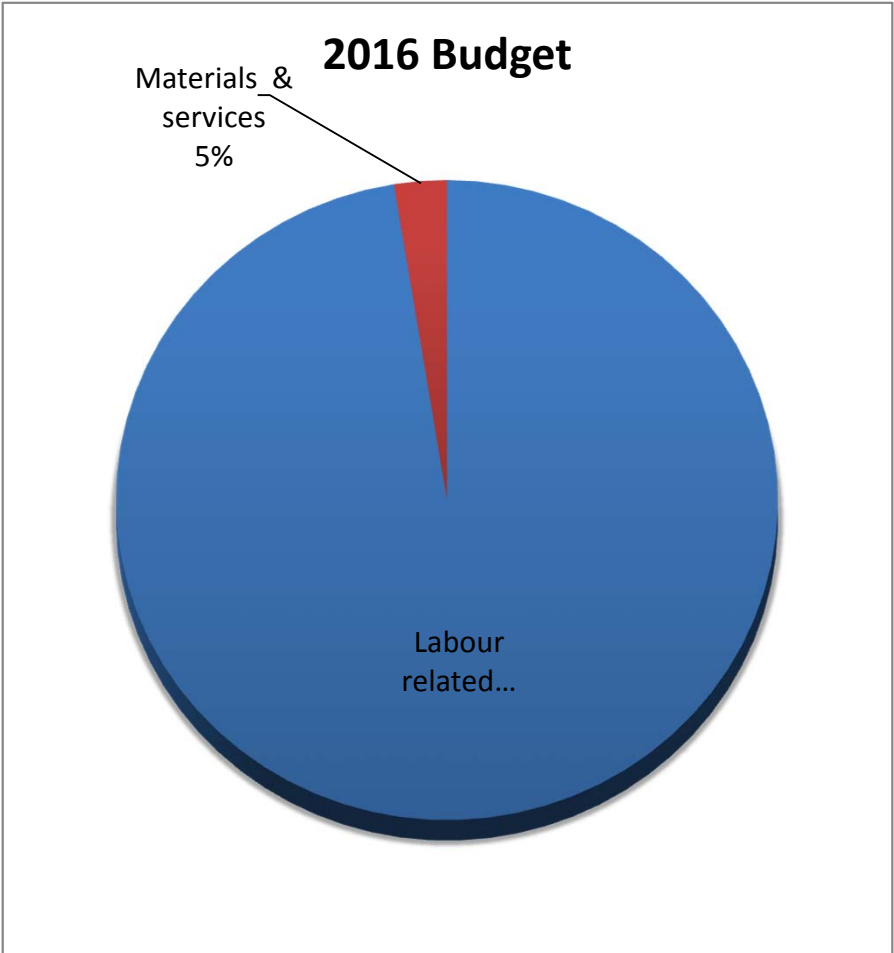
CAO

Summary

	2014 Actual	2015 Budget	2016 Budget
Labour related costs	307,970	311,751	308,151
Materials/services	8,123	38,520	39,390
Total	<u>316,093</u>	<u>350,271</u>	<u>347,541</u>

Summary of Budget Changes

	Change	Balance
2015 Approved Base Budget		335,271
Labour contractual increases	(600)	
Consulting	15,000	
Other non-significant amounts	(2,130)	12,270
2015 Proposed Budget		<u>347,541</u>



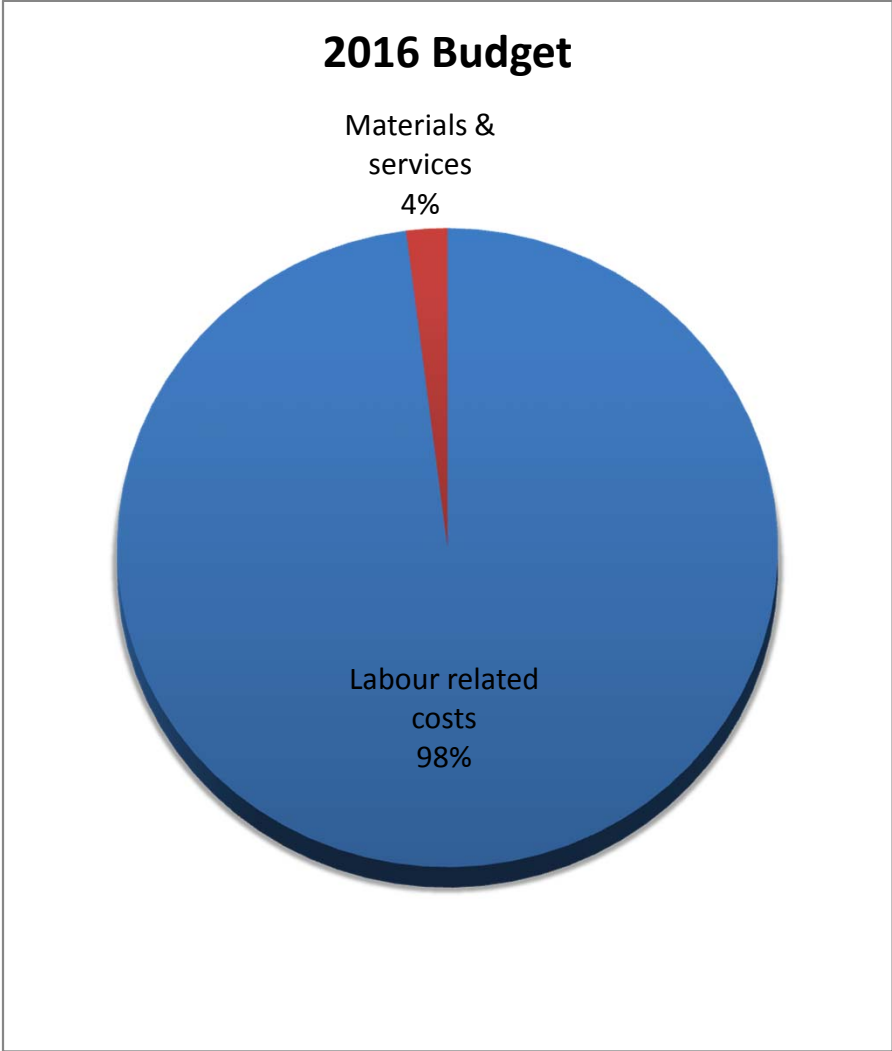
Town of Lakeshore									
CAO									
Year to Date Actuals and Forecast to December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures									
1	Wages & benefits	301,677	298,101	302,270	298,101	(600)	-	297,501	0%
2	Office supplies	766	1,000	500	1,000			1,000	0%
3	Promotional items	3,278	4,000	4,000	4,000			4,000	0%
4	Postage and courier	16	-	-	-			-	
5	Telephone	782	1,520	2,730	1,520	870		2,390	57%
6	Meeting expenses	1,245	2,000	1,200	2,000			2,000	0%
7	Consulting	2,035	30,000	30,000	15,000		15,000	30,000	100%
8	Mileage-non-conference	857	2,150	1,960	2,150			2,150	0%
9	Training & Conferences	3,916	9,000	3,230	9,000	(2,000)		7,000	-22%
10	Memberships & publications	1,521	2,500	1,010	2,500	(1,000)		1,500	-40%
Net operating budget		316,093	350,271	346,900	335,271	(2,730)	15,000	347,541	4%
Total Requirement for taxes for 2016								347,541	
Total Increase(Decrease) in requirement for 2016 from Base								12,270	
Tax rate %								0.06%	

Town of Lakeshore
For the year ended December 31, 2016

CDS

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	166,204	168,289	170,889
Materials/services	5,180	4,000	3,500
Total	171,384	172,289	174,389

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		172,289
Labour contractual increases	2,500	
Other non-significant amounts	(400)	2,100
2015 Proposed Budget		174,389



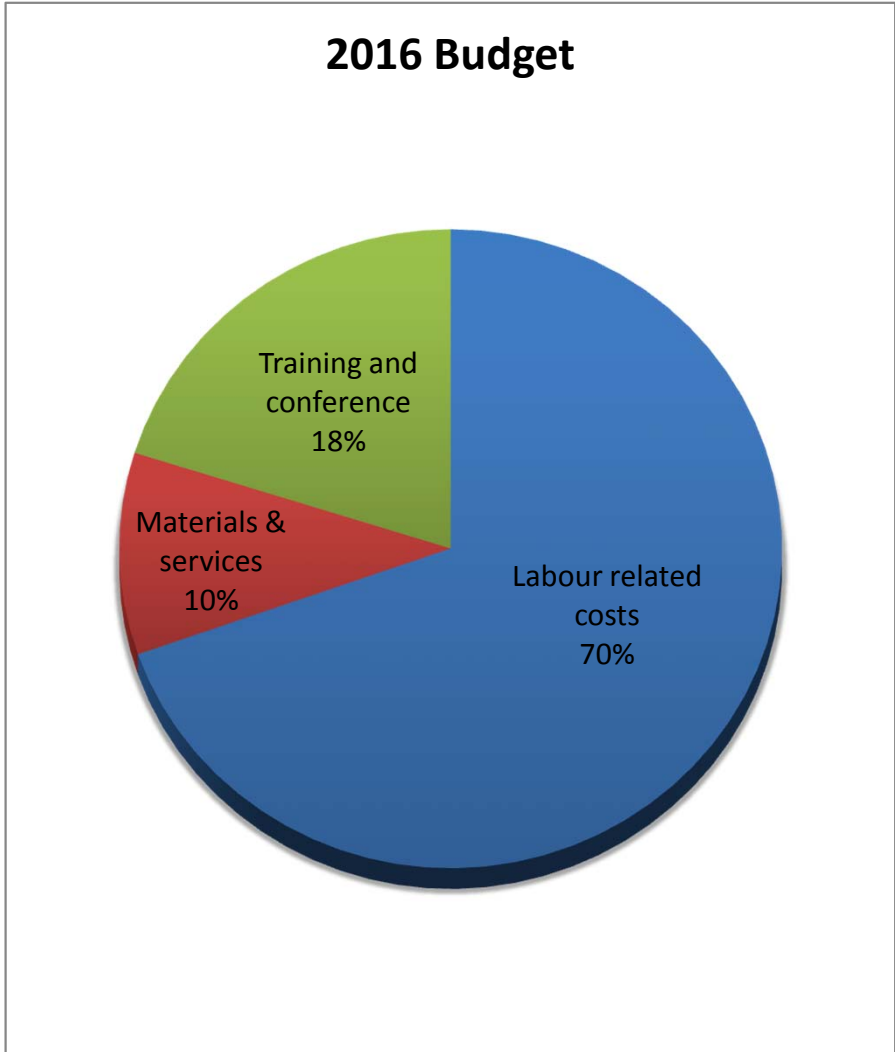
Town of Lakeshore									
CDS									
Year to Date Actuals and Forecast to December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures									
	1 Wages & benefits	164,606	161,789	161,790	161,789	2,500	-	164,289	2%
	2 Office supplies	114	1,000	250	1,000	(500)		500	-50%
	3 Postage	70	-	50	-			-	
	4 Telephone	1,135	1,500	850	1,500			1,500	0%
	5 Meeting expenses	579	1,500	2,300	1,500			1,500	0%
	6 Mileage-non-conference	1,548	1,000	1,200	1,000	500		1,500	50%
	7 Training & conferences	3,281	5,000	5,000	5,000			5,000	0%
	8 Memberships & publications	50	500	180	500	(400)		100	-80%
		171,384	172,289	171,620	172,289	2,100	-	174,389	1%
	Total Requirement for taxes for 2016							174,389	
	Total Increase(Decrease) in requirement for 2016 from Base							2,100	
	Tax rate %							0.01%	

Town of Lakeshore
For the year ended December 31, 2016

COUNCIL

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	180,397	189,644	193,444
Materials & services	25,212	33,900	28,400
Training and conferences	35,010	56,000	56,000
Total	240,619	279,544	277,844

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		272,044
Labour contractual increases	3,800	
Other non-significant amounts	2,000	5,800
2015 Proposed Budget		277,844



Town of Lakeshore									
Council									
Year to Date Actuals and Forecast to December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures									
1	Wages & benefits	180,397	189,644	184,460	189,644	3,800	-	193,444	2%
2	Materials and supplies	1,050	2,000	500	2,000			2,000	0%
3	Advertising and promotion:	3,022	3,000	5,740	3,000	2,000		5,000	67%
4	Cell phones	8,019	7,500	7,500	7,500			7,500	0%
5	Services & functions	8,152	8,000	8,000	8,000			8,000	0%
6	Training & Conferences-Mayor	1,039	7,000	3,000	7,000			7,000	0%
7	Training & Conferences-Dep Mayor	2,815	7,000	6,000	7,000			7,000	0%
8	Training & Conferences-Ward 1	4,465	7,000	5,000	7,000			7,000	0%
9	Training & Conferences-Ward 2	6,767	7,000	6,200	7,000			7,000	0%
10	Training & Conferences-Ward 3	4,791	7,000	5,700	7,000			7,000	0%
11	Training & Conferences-Ward 4	5,104	7,000	6,200	7,000			7,000	0%
12	Training & Conferences-Ward 5	6,378	7,000	6,800	7,000			7,000	0%
13	Training & Conferences-Ward 6	3,650	7,000	7,000	7,000			7,000	0%
14	Memberships & subscriptions	-	400	400	400			400	0%
15	Staff appreciation	4,970	13,000	13,000	5,500			5,500	0%
		240,619	279,544	265,500	272,044	5,800	-	277,844	2%
	Total Requirement for taxes for 2016							277,844	
	Total Increase(Decrease) in requirement for 2016 from Base							5,800	
	Tax rate %							0.03%	

Town of Lakeshore
For the year ended December 31, 2016

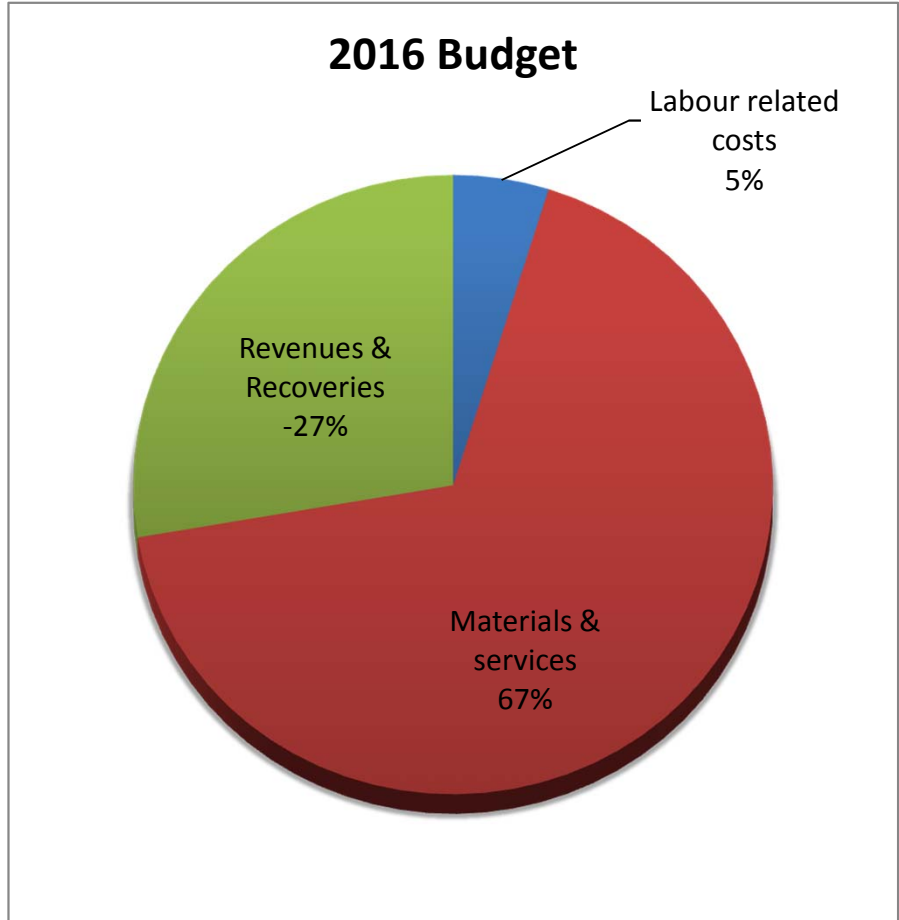
DRAINAGE

Summary

	2014 Actual	2015 Budget	2016 Budget
Labour related costs	201,457	15,095	16,095
Materials & services	23,796	225,694	224,494
Revenues/recoveries	(85,692)	(92,112)	(92,112)
Total	<u>139,560</u>	<u>148,677</u>	<u>148,477</u>

Summary of Budget Changes

	Change	Balance
2015 Approved Base Budget		145,177
Labour contractual increases	2,300	
Other insignificant items	1,000	3,300
2015 Proposed Budget		<u>148,477</u>



Town of Lakeshore									
Drainage									
Year to Date Actuals and Forecast to December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures									
1	Wages & benefits	195,541	203,539	196,039	203,539	2,300	-	205,839	1%
2	Supplies	428	1,500	500	1,500			1,500	0%
3	Clothing allowance	845	1,000	1,000	1,000			1,000	0%
4	Postage	4,469	3,000	3,000	3,000			3,000	0%
5	Computer	467	-	1,133	-	1,000		1,000	
6	Cell phone	2,688	2,000	1,500	2,000			2,000	0%
7	Drain write offs - small amts	2,450	2,500	2,500	2,500			2,500	0%
8	Consulting	4,447	5,000	5,000	5,000			5,000	0%
9	Vehicle expense	3,381	4,300	3,500	4,300			4,300	0%
10	Mileage-non-conference	261	350	250	350			350	0%
11	Training & conference	3,911	4,900	4,900	4,900	-	-	4,900	0%
12	Memberships & publications	898	1,400	1,000	1,400			1,400	0%
13	Drainage Board Costs	5,466	11,300	7,460	7,800	-	-	7,800	0%
		225,252	240,789	227,782	237,289	3,300	-	240,589	1%
Operating Budget - Revenue									
14	Miscellaneous Revenue	162	-		-			-	
15	Drainage superintendent grant	83,910	92,112	72,000	92,112			92,112	0%
16	Drainage entrance permit	1,080	-	1,105	-			-	
17	Tile loan - Inspection fees	540	-	960	-			-	
		85,692	92,112	74,065	92,112	-	-	92,112	0%
Net operating budget		139,560	148,677	153,717	145,177	3,300	-	148,477	2%
Total Requirement for taxes for 2016								148,477	
Total Increase(Decrease) in requirement for 2016 from Base								3,300	
Tax rate %								0.02%	

Town of Lakeshore
For the year ended December 31, 2016

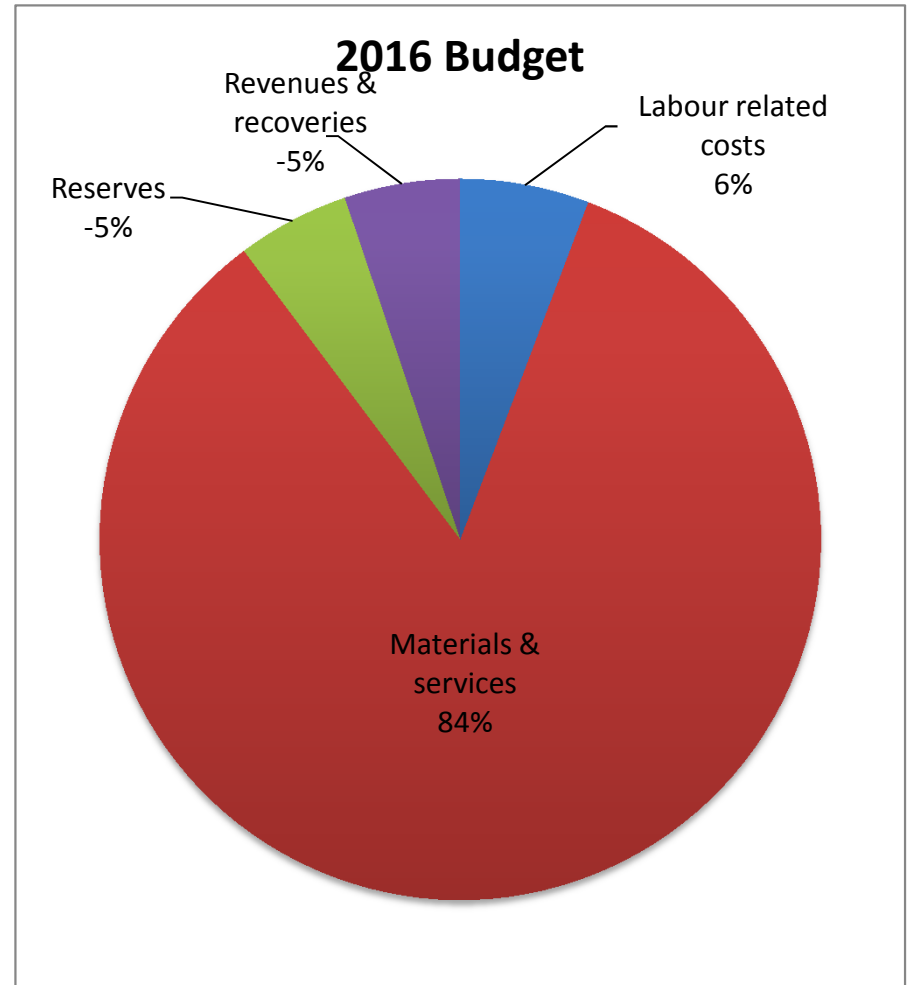
EIS

Summary

	2014 Actual	2015 Budget	2016 Budget
Labour related costs	514,295	28,015	40,000
Materials & services	55,571	571,743	582,058
Reserves	(26,051)	(21,000)	(35,000)
Revenues & recoveries	(33,061)	(36,000)	(36,000)
Total	510,755	542,758	551,058

Summary of Budget Changes

	Change	Balance
2015 Approved Base Budget		542,758
Labour contractual increases	8,300	
Additional revenue	-	
Other non-significant amounts	-	8,300
2015 Proposed Budget		551,058



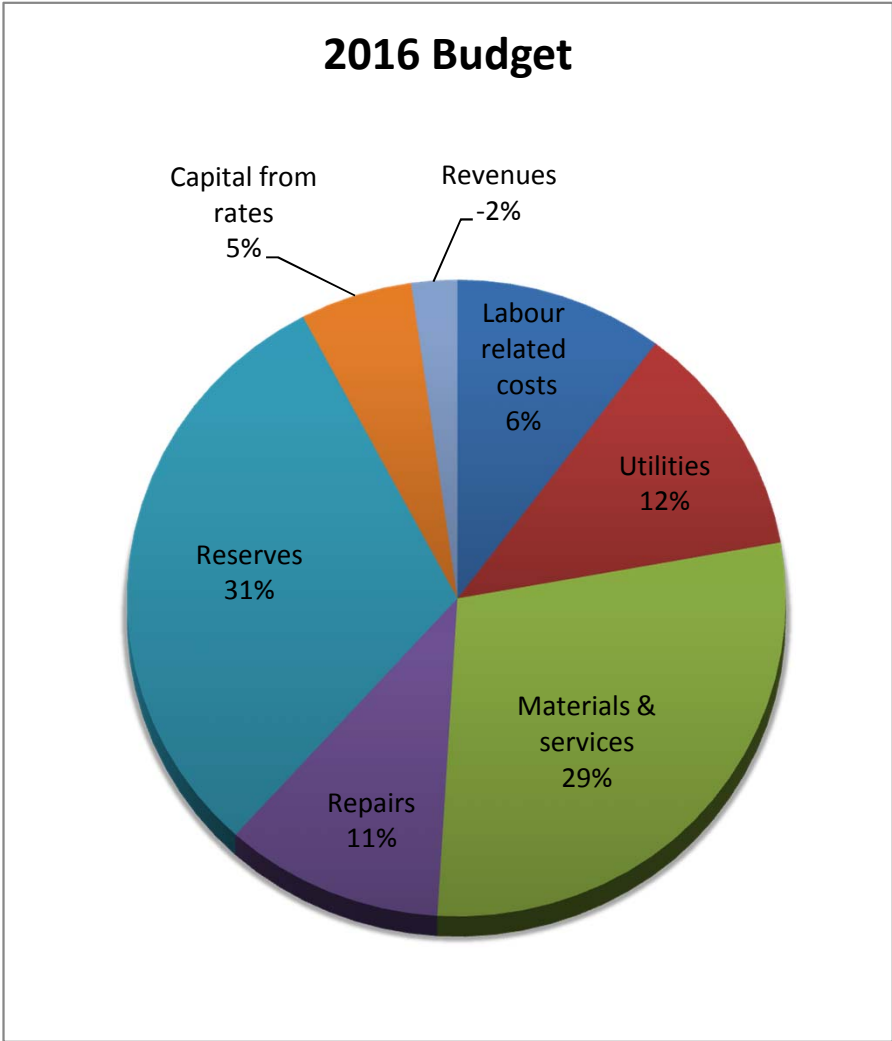
Town of Lakeshore									
EIS									
Year to Date Actuals and Forecast to December 31, 2016									
		2014	2015		2016 Budget				
Description		Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures									
1	Wages & benefits	502,466	536,058	493,085	536,058	8,300		544,358	2%
2	Office supplies	4,030	5,000	4,000	5,000			5,000	0%
3	Tree planting - subdivisions	26,051	21,000	24,500	-		35,000	35,000	
4	Clothing allowance	291	-		-			-	
5	Postage	430	1,200	600	1,200			1,200	0%
6	Cell phones	2,590	3,000	2,600	3,000			3,000	0%
7	Meeting expenses	226	500	500	500			500	0%
8	Health & safety supplies	-	500	300	500			500	0%
9	Consulting	19,545	20,000	10,000	20,000			20,000	0%
10	Consulting - asset management	2,700	-	2,700	-			-	
11	Mileage-non-conference	4,195	4,000	3,500	4,000			4,000	0%
12	Training & conferences	5,940	6,700	5,000	6,700			6,700	0%
13	Memberships & publications	1,403	1,800	1,498	1,800			1,800	0%
		569,867	599,758	548,283	578,758	8,300	35,000	622,058	7%
Operating Budget - Revenue									
14	Provincial grants	-	-	-	-			-	
15	Lawyers letters	860	1,000	800	1,000			1,000	0%
16	Municipal access agreements	32,201	35,000	30,000	35,000			35,000	0%
		33,061	36,000	30,800	36,000	-	-	36,000	0%
Transfer to (from) Reserves									
17	Tree planting - subdivisions	(26,051)	(21,000)	(24,500)	-		(35,000)	(35,000)	
		(26,051)	(21,000)	(24,500)	-	-	(35,000)	(35,000)	
Net operating budget		510,755	542,758	492,983	542,758	8,300	-	551,058	2%
Total Requirement for taxes for 2016								551,058	
Total Increase(Decrease) in requirement for 2016 from Base								8,300	
Tax rate %								0.04%	

Town of Lakeshore
For the year ended December 31, 2016

FACILITIES

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	163,364	116,519	121,169
Utilities	135,454	124,900	141,200
Materials & services	216,185	365,005	340,415
Repairs	121,523	136,650	127,100
Reserves	319,100	354,100	361,200
Capital from rates	-	-	65,000
Revenues	(39,938)	(26,600)	(26,600)
Total	915,687	1,070,574	1,129,484

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		1,067,574
Labour contractual increases	4,400	
Utilities	16,300	
Repairs & maintenance	(8,000)	
Snow removal/grass cutting	16,300	
Debt servicing costs - Libro CC	(45,035)	
Capital from rates	65,000	
Increases in transfer to reserves	7,100	
Other non-significant amounts	5,845	61,910
2015 Proposed Budget		1,129,484



Town of Lakeshore									
Facilities									
Year to Date Actuals and Forecast to December 31, 2016									
		2014	2015		2016 Budget				
Description		Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures									
1	Wages & benefits	113,241	113,419	113,419	113,419	1,400	3,000	117,819	4%
2	Office supplies	-	500	-	500			500	0%
3	Tools	233	1,500	1,000	1,500			1,500	0%
4	Clothing allowance	580	600	600	600			600	0%
5	Facility advertising	-	500	-	500			500	0%
6	Telephone	1,350	2,700	1,200	2,700			2,700	0%
7	Vehicle expenses	4,911	10,350	5,100	10,350			10,350	0%
8	Health and safety	30	500	0	500			500	0%
9	Travel - non-conference	-	-	-	-			-	
10	Training	2,873	2,000	2,000	2,000			2,000	0%
11	Memberships	-	500	717	500	250		750	50%
12	Town hall				-			-	
13	Clean & mtce supplies	3,995	5,000	5,000	5,000			5,000	0%
14	Utilities	44,710	49,100	44,000	49,100	5,800		54,900	12%
15	Garbage collection	4,041	3,500	4,200	3,500	1,000		4,500	29%
16	Insurance	1,825	3,100	3,100	3,100	200		3,300	6%
17	Janitorial Services	27,040	29,000	26,450	29,000			29,000	0%
18	Security	430	-	502	-	700		700	
19	Maintenance	37,110	36,700	36,700	36,700		15,000	51,700	41%
20	Grass Cutting	743	1,000	1,000	1,000			1,000	0%
21	Snow removal	10,064	5,000	10,000	5,000	1,000		6,000	20%
22	1089 Puce Road				-			-	
23	Utilities	3,245	-		-			-	
24	Insurance	904	-		-			-	
25	Maintenance	117	-		-			-	
26	Stoney Point Library				-			-	
27	Telephone	954	1,000	1,000	1,000			1,000	0%
28	Utilities	490	600	600	600	100		700	17%
29	Insurance	86	200	52	200			200	0%
30	Maintenance	2,465	1,500	3,000	1,500			1,500	0%
31	Grass cutting	896	1,000	1,000	1,000			1,000	0%
32	Snow removal	3,918	1,000	4,000	1,000	2,000		3,000	200%
33	Building rental	9,158	9,000	10,700	9,000	1,700		10,700	19%

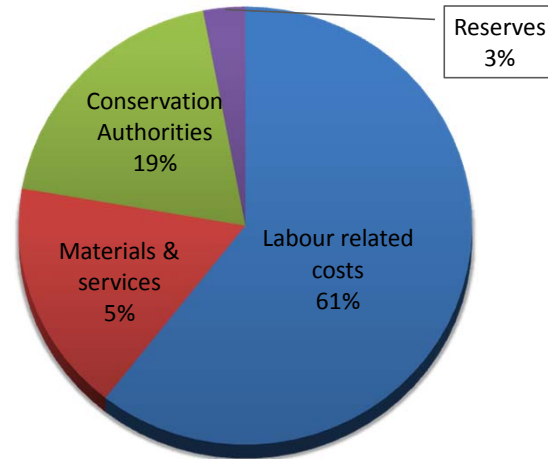
Town of Lakeshore									
Facilities									
Year to Date Actuals and Forecast to December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
34	Comber Medical				-			-	
35	Property assessment	2,341	2,500	2,360	2,500			2,500	0%
36	Insurance	878	700	807	700			700	0%
37	Maintenance	761	3,000	500	3,000			3,000	0%
38	Grass cutting	460	900	500	900			900	0%
39	Comber Community Centre				-			-	
40	Supplies	50	-		-			-	
41	Advertising	125	700	500	700			700	0%
42	Janitorial supplies	2,269	1,500	1,800	1,500			1,500	0%
43	Telephone	938	800	950	800			800	0%
44	Utilities	6,823	7,500	7,500	7,500	1,000		8,500	13%
45	Garbage collection	1,971	1,000	2,500	1,000	2,500		3,500	250%
46	Insurance	633	400	624	400	300		700	75%
47	Janitorial contract	5,798	7,000	6,000	7,000			7,000	0%
48	Security	305	-	500	-	1,000		1,000	
49	Building maintenance	6,771	10,000	12,000	10,000			10,000	0%
50	Grass Cutting	6,450	6,000	6,000	6,000	1,000		7,000	17%
51	Snow removal	12,680	7,000	10,000	7,000	1,000		8,000	14%
52	Libro Community Centre				-			-	
53	Supplies	4,187	-		-			-	
54	Janitorial supplies	572	550	700	550	450		1,000	82%
55	Telephone	1,161	1,000	2,700	1,000	1,000		2,000	100%
56	Utilities	2,377	8,500	12,000	8,500	5,100		13,600	60%
57	Garbage collection	-	-	700	-	1,000		1,000	
58	Insurance	1,488	3,300	3,095	3,300			3,300	0%
59	Janitorial Services	3,208	9,000	6,000	9,000			9,000	0%
60	Security	-	-	798	-	500		500	
61	Maintenance	3,156	5,000	8,000	5,000			5,000	0%
62	Grass cutting	-	5,000	-	5,000			5,000	0%
63	Snow removal	7,350	2,000	6,000	2,000	5,000		7,000	250%
64	Vandalism	-	-		-			-	
65	Facility rental	1,200	-		-			-	
66	Maidstone Museum				-			-	
67	Telephone	1,568	-	45	-			-	
68	Utilities	1,435	-	76	-			-	
69	Insurance	926	655	676	655	(655)		-	-100%
70	Security	272	-	45	-			-	
71	Maintenance	2,968	-		-			-	
72	Grass cutting	1,638	-		-			-	
73	Snow removal	5,556	-		-			-	

Town of Lakeshore									
Facilities									
Year to Date Actuals and Forecast to December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
74	Tilbury West Museum				-			-	
75	Insurance	-	200	-	200	(200)		-	-100%
76	Grass cutting	1,564	-		-			-	
77	By-law contribution	10,000	-		-			-	
78	Puce Sports and Leisure							-	
79	Wages and benefits	46,616	-	-	-			-	
80	Uniforms	55	-		-			-	
81	Janitorial supplies	4,076	-		-			-	
82	Telephone	4,058	-	309	-			-	
83	Utilities	26,741	3,000	14,650	3,000	(3,000)		-	-100%
84	Garbage collection	1,548	-	539	-			-	
85	Insurance	7,668	5,500	5,429	5,500	(5,500)		-	-100%
86	Janitorial Services	5,192	-		-			-	
87	Security	268	-	312	-			-	
88	Maintenance	7,586	5,000	485	5,000	(5,000)		-	-100%
89	Grass cutting	2,565	-	855	-			-	
90	Snow removal	8,720	-	203	-			-	
91	OPP Offices							-	
92	Cleaning and mtce supplies	3,572	3,000	4,000	3,000	1,000		4,000	33%
93	Utilities	16,094	17,900	17,000	17,900	2,300		20,200	13%
94	Insurance	1,057	2,000	456	2,000	(1,500)		500	-75%
95	Janitorial	17,885	20,000	17,900	20,000			20,000	0%
96	Security	272	-	318	-	500		500	
97	Maintenance	15,317	22,000	16,000	19,000			19,000	0%
98	Grass cutting	1,867	1,600	1,600	1,600	500		2,100	31%
99	Snow removal	4,559	2,900	5,000	2,900	2,000		4,900	69%
100	Fire Stations							-	
101	Utilities	33,538	38,300	38,300	38,300	5,000		43,300	13%
102	Janitorial services	-	-	800	-	1,600		1,600	
103	Grass cutting	18,978	15,000	1,000	15,000	1,000		16,000	7%
104	Snow removal	2,218		14,940	-	2,800		2,800	
105	Building maintenance	30,786	43,400	20,000	43,400	(18,000)		25,400	-41%
106	Long term debt - Libro Centre	-	200,000	200,000	200,000	(45,035)		154,965	-23%
		636,525	743,074	728,812	740,074	(28,190)	18,000	729,884	-1%
Operating Budget - Revenue									
107	Facility Rentals - Comber Medical	9,600	9,600	9,600	9,600			9,600	0%
108	Facility Rentals - Comber Community	9,915	12,000	9,300	12,000			12,000	0%
109	Facility Rentals - Libro Centre (Millen)	2,046	3,000	4,500	3,000			3,000	0%
110	Facility Rentals - Puce Sports	16,569	-	-	-			-	
111	Facility Rentals - Comber Library	1,808	2,000	2,000	2,000			2,000	0%
		39,938	26,600	23,400	26,600	-	-	26,600	0%

Town of Lakeshore									
Facilities									
Year to Date Actuals and Forecast to December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Transfer to (from) Reserves									
111	Buildings Lifecycle	116,500	51,500	51,500	51,500	1,100		52,600	2%
112	Significant capital projects	200,000	300,000	300,000	300,000	6,000		306,000	2%
113	Vehicles and Equipment Lifecycle	2,600	2,600	2,600	2,600			2,600	0%
		319,100	354,100	354,100	354,100	7,100	-	361,200	2%
Net operating budget									
		915,687	1,070,574	1,059,512	1,067,574	(21,090)	18,000	1,064,484	0%
Capital Budget									
	Description					Cost	Funding		
							Reserves	Tax	
114	Town Hall - Roof					190,670	190,670	-	
115	Town Hall - HVAC					37,130	37,130	-	
116	Fire Station 4 - roof					66,300	66,300	-	
117	Demolition - 7th Street house					25,000	-	25,000	
118	Decommission Belle River Arena					40,000	-	40,000	
						359,100	294,100	65,000	
Total Requirement for taxes for 2016									
								1,129,484	
Total Increase(Decrease) in requirement for 2016 from Base									
								61,910	
Tax rate %									
								0.30%	

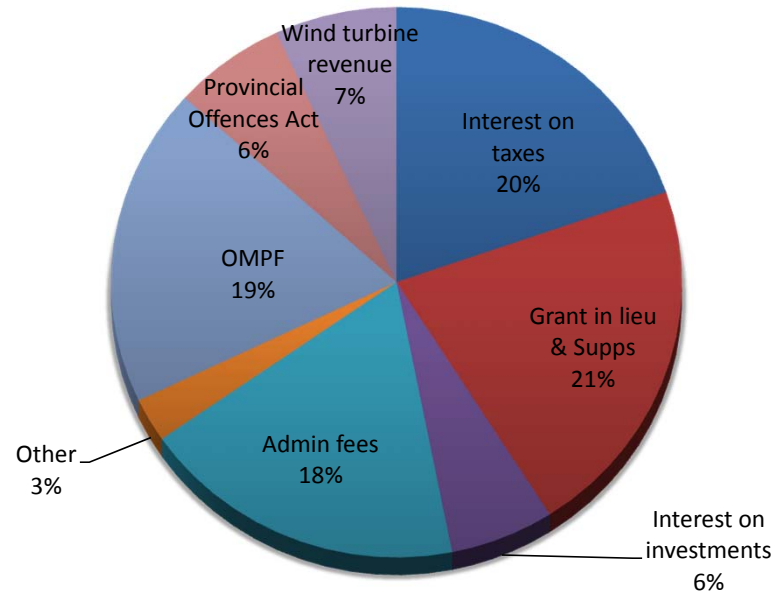
Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	1,016,591	1,071,977	1,265,527
Materials/services	380,152	292,872	357,712
Conservation Authorities	318,935	349,007	402,814
Reserves	1,602,748	161,895	62,705
Capital from rates	-	-	4,000
Taxation	(685,296)	(323,000)	(400,000)
Revenues	(3,886,889)	(2,256,400)	(2,219,100)
Total	(1,253,760)	(703,649)	(526,342)

2016 Budget - Expenses



Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		(738,649)
Labour contractual increases	189,650	
OMPF grant reduction	84,300	
POA revenue	(22,000)	
Computer expense	24,900	
Postage	5,600	
Consulting	97,200	
Administration fees	(25,000)	
Conservation authorities	53,807	
Taxation revenue	(77,000)	
Transfer to reserves	(129,190)	
Capital from rates	4,000	
Other non-significant amounts	6,040	212,307
2015 Proposed Budget		(526,342)

2016 Budget - Revenue



Town of Lakeshore									
Finance									
For the year ended December 31, 2016									
	2014	2015		2016 Budget					
Account Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %	
Operating Budget - Expenditures									
1 Wages & benefits	1,002,604	1,050,707	1,030,894	1,050,707	197,600	(7,950)	1,240,357	18%	
2 Office supplies	10,458	14,100	14,100	14,100			14,100	0%	
3 Advertising	3,179	-	(1)	-			-		
4 Postage/courier	39,346	39,000	43,000	39,000	5,600		44,600	14%	
5 Equipment rental	29,703	30,132	30,132	30,132			30,132	0%	
6 Computer expense	107,909	103,240	103,240	103,240	(24,400)	49,300	128,140	24%	
7 Equip maintenance	1,322	2,500	2,500	2,500			2,500	0%	
8 Webcasting	8,178	9,000	8,322	9,000			9,000	0%	
9 Telephone	1,296	35,900	36,800	900	1,440	600	2,940	227%	
10 Miscellaneous services	1,221	1,200	1,300	1,200	100		1,300	8%	
11 Meeting expense	-	500	200	500			500	0%	
12 Audit	16,784	20,200	19,300	20,200			20,200	0%	
13 Legal	5,532	-	8,000	-			-		
14 Consulting	38,997	30,000	41,200	-		97,200	97,200		
15 Mileage-non-conference	1,298	1,400	500	1,400			1,400	0%	
16 Training & conferences	9,565	15,670	12,000	15,670	2,400		18,070	15%	
17 Memberships & publications	3,124	4,200	4,200	4,200	1,500		5,700	36%	
18 Finance - Bad Debts	(663)	2,000	2,000	2,000			2,000	0%	
19 Property tax Adjustments	138,569	200,000	210,000	200,000			200,000	0%	
20 Bank charges	5,045	5,100	5,100	5,100			5,100	0%	
21 Cash short(over)	(98)	-	20	-			-		
22 DC Discount expense	111,631	-	515,550	-			-		
23 Payroll service charges	312	-	-	-			-		
	1,535,311	1,564,849	2,088,357	1,499,849	184,240	139,150	1,823,239	22%	
Operating Budget - Revenue									
24 Fees - Penalty and interest on taxes	560,188	555,000	516,000	555,000			555,000	0%	
25 Interest - on accounts receivable	2,278	2,500	1,240	2,500			2,500	0%	
26 Fees - NSF Charges	4,248	3,700	3,700	3,700			3,700	0%	
27 Fees - tax statements	7,815	5,000	8,200	5,000			5,000	0%	
28 Interest - on investments	180,389	166,480	166,000	166,480			166,480	0%	
29 Interest - on internal financing	5,314	-	5,600	-			-		
30 Sale of property	-	-	-	-			-		
31 Fees - tax sales	12,075	6,000	12,925	6,000			6,000	0%	
32 Fees - financing charge	2,800	-	6,000	-			-		
33 Fees - tax certificates	39,075	39,220	43,000	39,220			39,220	0%	
34 Fees - Water and WW Admin	471,000	496,000	496,000	496,000	25,000		521,000	5%	
35 Miscellaneous	90,076	16,000	6,500	16,000			16,000	0%	
36 Donations	1,381,177	-	545,000	-			-		
37 Wind turbine revenue	195,192	195,000	195,000	195,000			195,000	0%	
	2,951,627	1,484,900	2,005,165	1,484,900	25,000	-	1,509,900	2%	

Town of Lakeshore								
Finance								
For the year ended December 31, 2016								
	2014	2015		2016 Budget				
Account Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Taxation Revenue								
38 Taxation - Supplementary	510,267	288,000	343,086	288,000	12,000		300,000	4%
39 Payments-in-lieu of Taxes	313,598	235,000	322,760	235,000	65,000		300,000	28%
	823,865	523,000	665,846	523,000	77,000	-	600,000	15%
Other Revenue								
40 OMPF	766,800	613,500	613,500	613,500	(84,300)		529,200	-14%
41 Provincial Offences Act	168,463	158,000	200,000	158,000	22,000		180,000	14%
	935,263	771,500	813,500	771,500	(62,300)	-	709,200	-8%
Other Expenditures								
42 ERCA levy	243,742	270,514	248,700	270,514	9,000		279,514	3%
43 LTVCA levy	75,193	78,493	77,700	78,493	44,807		123,300	57%
	318,935	349,007	326,400	349,007	53,807	-	402,814	15%
Transfer to (from) Reserves								
44 Building replacement/property acq	154,500	94,500	94,500	94,500	1,900		96,400	2%
45 Computer and office equipment Reserv	18,059	45,395	45,395	45,395	-	(15,395)	30,000	-34%
46 Computer Software Reserve		25,000	25,000	25,000	1,005		26,005	4%
47 Closed Session Reserve	12,000	12,000	12,000	12,000	-	(12,000)	-	-100%
48 Master Service Plans Reserve	117,035	(15,000)	(24,000)	15,000	300		15,300	2%
49 DC -Administration Res Fund	(114,000)			-			-	
50 Contingency (General)	33,976			-			-	
51 MURF - Donations	1,381,177		545,000	-			-	
52 Community Benefit Reserve (New)				-	40,000		40,000	
53 Federal Gas Tax				-		(145,000)	(145,000)	
	1,602,748	161,895	697,895	191,895	43,205	(172,395)	62,705	-67%
Net Operating Budget	(1,253,760)	(703,649)	(371,859)	(738,649)	241,552	(33,245)	(530,342)	-28%
Capital Budget								
Description					Cost	Reserves	Tax	
54 Computers					36,000	32,000	4,000	
55 Server replacements					28,000	28,000	-	
56 Storage Appliance replacement					26,000	26,000	-	
					90,000	86,000	4,000	
Total Requirement for taxes for 2016							(526,342)	
Total Increase(Decrease) in requirement for 2016 from Base							212,307	
Tax rate %							1.03%	

Town of Lakeshore
For the year ended December 31, 2016

FIRE

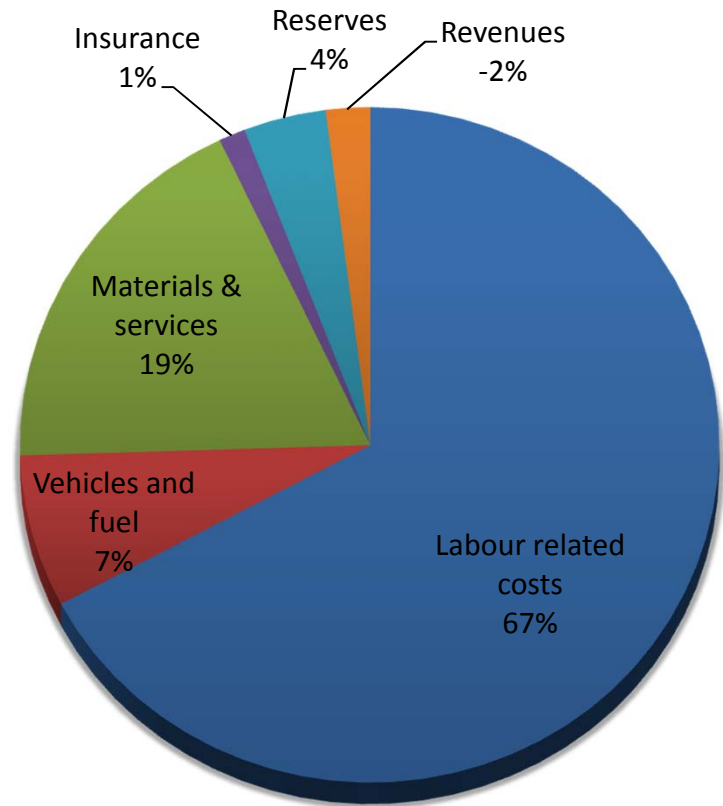
Summary

	2014 Actual	2015 Budget	2016 Budget
Labour related costs	1,017,221	1,039,662	1,054,562
Vehicles and fuel	134,626	102,500	114,500
Materials & services	279,429	325,200	288,700
Insurance	13,623	18,000	19,300
Reserves	58,600	58,600	59,800
Revenues	(51,850)	(32,000)	(32,000)
Total	1,451,649	1,511,962	1,504,862

Summary of Budget Changes

	Change	Balance
2015 Approved Base Budget		1,511,962
Labour contractual increases	11,500	
Capital from rates	-	
Other non-significant amounts	(18,600)	(7,100)
2015 Proposed Budget		1,504,862

2016 Budget



Town of Lakeshore									
Fire									
For the year ended December 31, 2016									
		2014	2015		2016 Budget				
Description		Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures									
1	Wages - Volunteer firefighters	475,753	470,000	462,159	470,000	11,500	-	481,500	2%
2	Benefits - Volunteer firefighters	38,307	34,710	39,000	34,710	-	-	34,710	0%
3	Wages - FT	476,938	508,412	508,412	508,412	-	-	508,412	0%
4	Appreciation banquet	1,152	1,000	1,370	1,000	-	-	1,000	0%
5	Supplies and Advertising	2,473	4,000	2,500	4,000	-	-	4,000	0%
6	Apparel	1,221	-	-	-	-	-	-	
7	Fire fighting equipment	22,482	25,000	25,000	25,000	(800)	-	24,200	-3%
8	Fire prevention	4,468	9,000	9,000	9,000	-	-	9,000	0%
9	Training	11,610	13,000	10,000	13,000	-	-	13,000	0%
10	Medical	1,995	2,000	2,000	2,000	-	-	2,000	0%
11	Firefighters measures	1,646	2,500	2,000	2,500	-	-	2,500	0%
12	Uniforms	4,725	3,200	3,301	3,200	-	2,600	5,800	81%
13	Clothing allowance	9,888	10,340	10,340	10,340	800	-	11,140	8%
14	Public relations	731	1,200	700	1,200	-	-	1,200	0%
15	Bunker gear, helmets, boots	27,380	34,200	34,200	34,200	(34,200)	-	-	-100%
16	Hose	-	-	-	-	-	-	-	
17	Nozzle & appliances	2,457	6,000	4,000	6,000	-	-	6,000	0%
18	Pagers & radio	9,339	14,000	12,000	14,000	-	-	14,000	0%
19	Postage	77	400	400	400	-	-	400	0%
20	Equipment rental	3,883	2,800	4,000	2,800	450	-	3,250	16%
21	Computer	2,445	2,000	2,600	2,000	-	-	2,000	0%
22	Telephone	18,162	16,500	18,200	16,500	(1,500)	-	15,000	-9%
23	All station services	2,642	1,200	1,821	1,200	(450)	-	750	-37%
24	CK agreement	-	5,000	5,000	5,000	-	-	5,000	0%
25	Dispatching	58,115	64,500	61,000	64,500	-	-	64,500	0%
26	Licences	150	500	150	500	-	-	500	0%
27	Radio licences	74,174	76,200	75,000	76,200	-	-	76,200	0%
28	Consulting	-	-	-	-	-	-	-	
29	Insurance	13,623	18,000	14,000	18,000	1,300	-	19,300	7%
30	Truck Fuel	28,090	23,000	21,000	23,000	-	-	23,000	0%
31	Radio maintenance	1,714	4,000	2,000	4,000	-	-	4,000	0%
32	FF Equip repairs	14,795	18,500	18,500	18,500	-	-	18,500	0%
33	Vehicle Maintenance	106,535	79,500	109,705	79,500	12,000	-	91,500	15%
34	Alarm monitoring	1,651	800	1,650	800	850	-	1,650	106%
35	Health & Safety	1,130	3,000	2,150	3,000	(850)	-	2,150	-28%

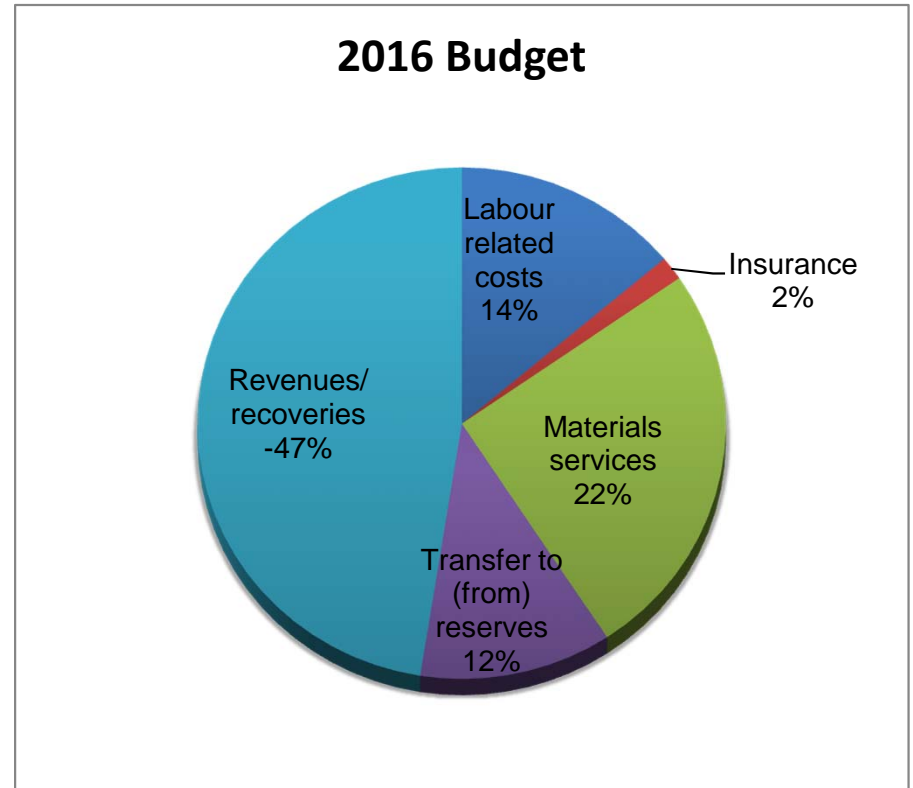
Town of Lakeshore											
Fire											
For the year ended December 31, 2016											
		2014	2015		2016 Budget						
Description		Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %		
36	Travel and conferences	3,078	6,800	5,500	6,800	-	-	6,800	0%		
37	Memberships	2,157	3,100	3,500	3,100			3,100	0%		
38	Supplies - emergency planning	551	1,000	-	1,000			1,000	0%		
39	Fees paid to County - emergency	19,362	20,000	20,000	20,000			20,000	0%		
		1,444,899	1,485,362	1,492,158	1,485,362	(10,900)	2,600	1,477,062	-1%		
Operating Budget - Revenue											
40	Fire investigation reports	4,024	5,000	5,100	5,000	-	-	5,000	0%		
41	Cost recovery	47,826	27,000	35,250	27,000	-	-	27,000	0%		
		51,850	32,000	40,350	32,000	0	0	32,000	0%		
Transfer to (from) Reserves											
42	Fire fleet and equipment	58,600	58,600	58,600	58,600	1,200		59,800	2%		
		58,600	58,600	58,600	58,600	1,200	-	59,800	2%		
Net operating budget		1,451,649	1,511,962	1,510,408	1,511,962	(9,700)	2,600	1,504,862	0%		
Capital Budget											
Description							Funding				
							Cost	Reserves	Tax		
43	Fleet Vehicles						40,000	40,000	-		
44	Bunker gear, helmets, boots						34,200	34,200	-		
							74,200	74,200	-		
Total Requirement for taxes for 2016										1,504,862	
Total Increase(Decrease) in requirement for 2016 from Base										(7,100)	
Tax rate %										-0.03%	

Town of Lakeshore
For the year ended December 31, 2016

MARINA

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	164,933	173,022	174,222
Insurance	12,506	18,812	18,812
Materials/services	339,630	317,400	318,100
Transfer to (from) reserves	65,000	77,873	147,900
Revenues/ recoveries	(605,739)	(591,507)	(595,657)
Net	(23,669)	(4,400)	63,377

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		62,727
Labour contractual increases	3,200	
Utilities	5,300	
Lease	(4,100)	
Transfer to reserves	2,900	
Other non-significant items	(6,650)	650
2015 Proposed Budget		63,377



Town of Lakeshore								
Marina								
For the year ended December 31, 2016								
	2014	2015		2016 Budget				
	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Expenses								
1 Wages & Benefits	163,295	167,522	187,522	167,522	3,200	-	170,722	2%
2 Office supplies	1,677	800	1,210	800	1,000		1,800	125%
3 Clothing Allowance	869	1,500	800	1,500			1,500	0%
4 Advertising	3,127	3,000	3,000	3,000			3,000	0%
5 Postage & Courier	181	100	-	100			100	0%
6 Janitorial supplies	2,155	2,200	2,200	2,200			2,200	0%
7 Computer	1,950	3,300	3,000	3,300			3,300	0%
8 Telephone	2,641	2,500	2,700	2,500			2,500	0%
9 Utilities	34,270	40,700	40,700	40,700	5,300		46,000	13%
10 Security Services	25,844	31,500	31,812	31,500			31,500	0%
11 Government lease	5,860	10,000	10,000	10,000	(4,100)		5,900	-41%
12 Insurance	12,506	18,812	18,812	18,812			18,812	0%
13 Building maintenance	37,304	15,000	20,000	15,000	(7,500)		7,500	-50%
14 Equipment maintenance	-	-	-	-	4,500		4,500	
15 Grounds maintenance	5,161	-	669	-	3,000		3,000	
16 Lighthouse maintenance	262	-	260	-			-	
17 Health and safety	1,223	500	500	500			500	0%
18 Travel and conference	627	2,000	-	2,000	(2,000)		-	-100%
19 Training	142	2,000	170	2,000			2,000	0%
20 Memberships	942	1,500	1,500	1,500			1,500	0%
21 Event expenses	5,880	6,000	6,000	6,000			6,000	0%
22 Concession - food	-	-		-			-	
23 Concession - ice	707	1,800	-	1,800			1,800	0%
24 Concession - souvenirs	-	1,500	1,000	1,500	(1,500)		-	-100%
25 Gasoline & Diesel	196,378	181,500	181,500	181,500	-	-	181,500	0%
26 Oil	101	300	210	300			300	0%
27 Bank/credit card charges	13,949	15,000	11,469	15,000			15,000	0%
28 Cash short/over	18	200	300	200			200	0%
	517,069	509,234	525,334	509,234	1,900	-	511,134	0%

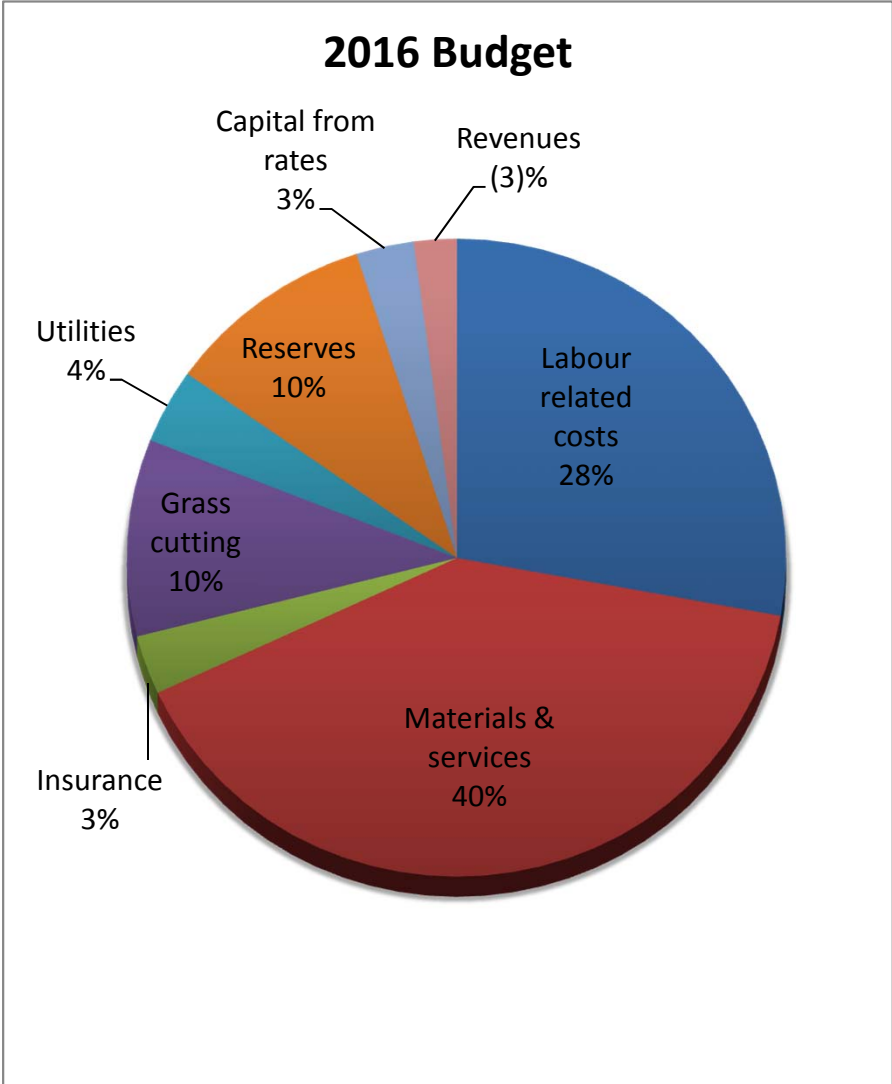
Town of Lakeshore								
Marina								
For the year ended December 31, 2016								
	2014	2015		2016 Budget				
	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Revenue								
29	Grant Wage Subsidy	3,518	3,700	3,700	3,700		3,700	0%
30	Contract Rentals	314,429	325,862	324,186	325,862	7,650	333,512	2%
31	Transient Dockage	27,219	20,000	22,014	20,000		20,000	0%
32	Gasoline & Diesel	217,305	195,500	200,774	195,500	-	195,500	0%
33	Oil	165	600	180	600		600	0%
34	Pump-outs	913	1,500	860	1,500		1,500	0%
35	Pop	51	1,000	189	1,000		1,000	0%
36	Ice	4,062	1,500	3,681	1,500		1,500	0%
37	Souvenirs	593	3,500	801	3,500	(3,500)	-	-100%
38	U.S. Exchange	51	250	204	250		250	0%
39	Boat Ramp Daily Use	18,534	18,500	15,000	18,500		18,500	0%
40	Boat Ramp Seasonal Use	6,717	6,000	4,500	6,000		6,000	0%
41	Miscellaneous Revenue	1,681	200	1,055	200		200	0%
42	Rent - Restaurant	10,500	13,395	13,395	13,395		13,395	0%
		605,739	591,507	590,539	591,507	4,150	595,657	1%
Transfer to (from) reserves								
43	Property/building acquisition	65,000	77,873	77,873	145,000	2,900	147,900	2%
		65,000	77,873	77,873	145,000	2,900	147,900	2%
Net operating budget								
		(23,669)	(4,400)	12,668	62,727	650	63,377	1%
Total Requirement for taxes for 2016							63,377	
Total Increase(Decrease) in requirement for 2016 from Base							650	
Tax rate %							0.00%	

Town of Lakeshore
For the year ended December 31, 2016

PARKS

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	317,731	302,002	315,702
Materials & services	318,978	328,124	454,424
Insurance	26,730	32,700	33,700
Grass cutting	125,052	105,800	112,800
Utilities	37,736	37,700	42,700
Reserves	213,004	236,323	116,300
Capital from rates	-	-	32,000
Revenues	(28,624)	(22,300)	(23,800)
Total	1,010,606	1,020,349	1,083,826

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		1,007,349
Labour contractual increases	13,700	
Consulting	125,000	
Transfer to reserves	(120,023)	
Capital from rates	32,000	
Utilities - Parks	5,000	
Repairs & maintenance	(10,000)	
Other non-significant amounts	30,800	76,477
2015 Proposed Budget		1,083,826



Town of Lakeshore									
Parks									
For the year ended December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures									
1	Wages & benefits	315,615	295,002	296,448	295,002	13,700	-	308,702	5%
2	Materials & Supplies	4,065	7,500	7,500	7,500			7,500	0%
3	Signage	3,659	5,000	5,000	5,000			5,000	0%
4	Tools	1,273	2,500	2,500	2,500			2,500	0%
5	Small equipment	2,748	7,500	7,500	7,500	(1,000)		6,500	-13%
6	Fuel	23,167	23,000	25,200	23,000			23,000	0%
7	Clothing allowance	820	1,500	750	1,500			1,500	0%
8	Advertising	-	1,000	-	1,000			1,000	0%
10	Janitorial supplies	6,592	5,000	4,000	5,000	2,000		7,000	40%
11	Equipment rental	1,669	-	1,826	-	1,000		1,000	
12	Telephone	3,405	5,524	3,800	5,524	-	-	5,524	0%
13	Utilities	37,736	37,700	37,700	37,700	5,000	-	42,700	13%
14	Grass cutting	125,052	105,800	120,800	105,800	7,000		112,800	7%
15	Garbage collection	3,276	4,500	4,500	4,500			4,500	0%
16	Parks Drain Assessments	9,862	4,000	3,529	4,000	5,800		9,800	145%
17	Consulting						125,000	125,000	
18	Insurance	26,730	32,700	20,800	32,700	1,000	-	33,700	3%
19	Janitorial services	9,100	10,000	10,000	10,000			10,000	0%
20	Vehicle Maintenance	14,481	27,000	15,000	27,000	(5,000)	-	22,000	-19%
21	Equipment maintenance	13,385	15,000	7,500	15,000			15,000	0%
22	Trail maintenance	10,391	10,000	10,000	10,000			10,000	0%
23	Playground equip. mtnce	8,227	10,000	10,000	10,000			10,000	0%
24	Port-a-johns	10,621	10,000	11,000	10,000	1,500		11,500	15%
25	Splash pad maintenance	2,286	7,500	6,000	2,500			2,500	0%
26	Skateboard Park maintenance	-	8,000	8,072	-			-	
27	Facility rental	27,016	28,100	28,100	28,100			28,100	0%
28	Park building maintenance	40,143	35,000	30,000	35,000	(5,000)		30,000	-14%
29	Park diamond & field maintenance	44,503	48,000	48,000	48,000			48,000	0%
30	Park fencing maintenance	29,505	5,000	5,000	5,000			5,000	0%
31	Drainage	2,258	10,000	10,000	10,000			10,000	0%
32	New parkette maintenance	8,430	-	-	-			-	
33	Benches	5,292	10,000	10,000	10,000	10,000		20,000	100%
34	Garage	1,185	-		-			-	
35	Snow removal - garage	4,538	-	3,000	-	5,000		5,000	
36	Snow removal - West Beach	4,620	-		-			-	
37	Tree replacement	15,467	20,000	20,000	20,000			20,000	0%
38	Park vandalism cleanup	5,348	5,000	3,000	5,000			5,000	0%
39	Health & Safety	470	2,000	1,500	2,000			2,000	0%
40	Training	655	5,000	4,056	5,000			5,000	0%
41	Memberships & subscriptions	641	500	-	500			500	0%
42	Assistance to nonprofit groups	2,000	2,000	2,000	2,000			2,000	0%
		826,226	806,326	784,081	793,326	41,000	125,000	959,326	21%

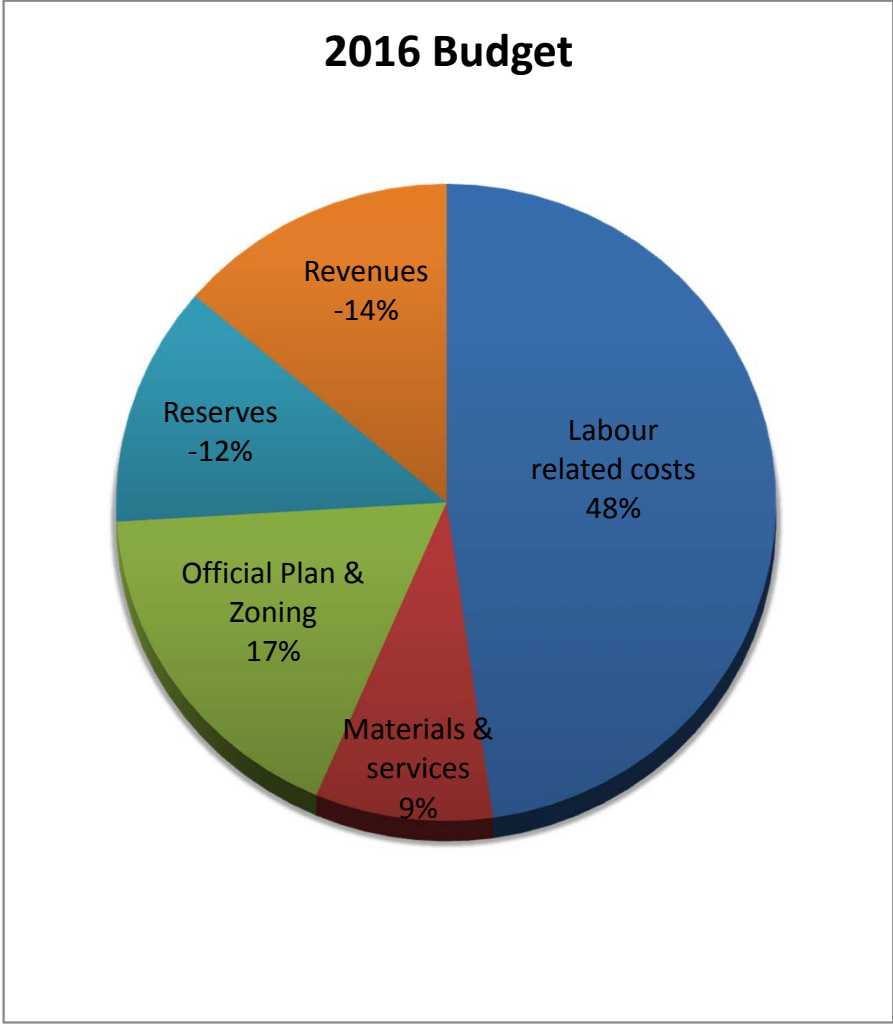
Town of Lakeshore									
Parks									
For the year ended December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Revenue									
43	Provincial grants	4,236	-	-	-			-	
44	Concession rentals	3,076	2,900	2,900	2,900			2,900	0%
45	Sports field user fees	19,186	17,500	18,949	17,500	1,500		19,000	9%
46	All park rentals	1,398	-	-	-			-	
47	Pavillion rentals	728	1,900	2,635	1,900			1,900	0%
		28,624	22,300	24,484	22,300	1,500	-	23,800	7%
Transfer to (from) Reserves									
48	Playground equipment lifecycle	75,200	75,200	75,200	75,200	1,600		76,800	2%
49	Walking trails - new	143,366	143,366	143,366	143,366	2,934		146,300	2%
50	Walking trails - replacement	17,757	17,757	17,757	17,757	443		18,200	2%
51	Park fee - planting grass W beach	(10,617)		-	-			-	
52	From encumbrance reserve	(4,884)		-	-			-	
53	ELK - (BBQs)	(7,817)		-	-			-	
54	DC-Admin Reserve Fund						(57,180)	(57,180)	
55	Parkland Dedication Res. Fund						(67,820)	(67,820)	
		213,004	236,323	236,323	236,323	4,977	(125,000)	116,300	-51%
Net operating budget		1,010,606	1,020,349	995,920	1,007,349	44,477	-	1,051,826	4%
Capital Budget									
							Funding		
	Description				Cost	Reserves	Tax		
56	West beach breakwall - design & EA				120,000	120,000	-		
57	Soccer Fields (Renaud Line -ATC property)				25,000	25,000	-		
57	4th Concession Pedestrian Bridge				150,000	150,000	-		
58	Millen Park - backstops/dugouts				50,000	40,000	10,000		
59	Parks Fencing				10,000		10,000		
60	Solar Light - Centennial Park				12,000		12,000		
61	Vehicle replacement				30,000	30,000	-		
					397,000	365,000	32,000		
Total Requirement for taxes for 2016								1,083,826	
Total Increase(Decrease) in requirement for 2016 from Base								76,477	
Tax rate %								0.37%	

Town of Lakeshore
For the year ended December 31, 2016

PLANNING

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	336,978	374,286	380,086
Materials & services	76,316	79,550	69,250
Official Plan & Zoning	14,227	230,000	140,000
Studies	31,007	32,500	-
Reserves	8,273	(251,300)	(97,000)
Revenues	(116,017)	(109,645)	(109,645)
Total	350,784	355,391	382,691

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		354,391
Labour contractual increases	5,300	
CIP	28,000	
Official Plan	140,000	
Other non-significant amount	2,000	
Recovery from reserves	(147,000)	28,300
2015 Proposed Budget	382,691	382,691



Town of Lakeshore									
Planning									
For the year ended December 31, 2016									
	2014	2015		2016 Budget					
Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %	
Operating Budget - Expenditures									
1 Wages & benefits	313,679	341,011	341,011	341,011	5,300	-	346,311	2%	
2 Materials and supplies	991	1,500	1,100	1,500			1,500	0%	
3 Advertising	5,965	3,200	2,000	2,200			2,200	0%	
4 Postage	4,329	2,500	2,500	2,500			2,500	0%	
5 Computer	4,564	6,000	6,042	6,000	1,500		7,500	25%	
6 Cell phones	636	1,200	600	1,200			1,200	0%	
7 Consulting - Planner	47,146	10,000	10,000	10,000			10,000	0%	
8 Consulting - Other	-	5,000		5,000			5,000	0%	
9 CIP Program	11,464	48,800	35,000	10,000	10,000	18,000	38,000	280%	
10 Secondary Plan - St Clair Shores	939	-		-			-		
11 Official Plan	12,412	205,000	55,000	-		140,000	140,000		
12 Zoning Bylaw	1,815	25,000	20,000	-			-		
13 Other studies	31,007	32,500	32,500	-			-		
14 Mileage-non-conference	854	1,500	1,500	1,500			1,500	0%	
15 Training & conferences	3,283	5,000	5,000	5,000			5,000	0%	
16 Memberships & Subscriptions	668	1,000	710	1,000	500		1,500	50%	
Committee of Adjustment									
17 Committee Honorarium	9,525	13,500	13,500	13,500	-	-	13,500	0%	
18 Materials and Supplies	140	150	100	150			150	0%	
19 Advertising	111	-		-			-		
20 Postage	31	1,200	1,200	1,200			1,200	0%	
21 Travel & conferences	8,674	11,725	11,000	11,725			11,725	0%	
22 Memberships & publications	295	550	295	550			550	0%	
	458,527	716,336	539,058	414,036	17,300	158,000	589,336	42%	
Operating Budget - Revenue									
23 Provincial grants	741	-	-						
24 Communication towers	855	3,000	900	3,000			3,000	0%	
25 Site plan fees	37,309	15,845	28,000	15,845			15,845	0%	
26 Planning application fees	18,193	29,500	32,000	29,500			29,500	0%	
27 Planning - subdivision fees	6,443	11,000	16,645	11,000			11,000	0%	
28 C.O.A. application fees	52,422	50,000	50,000	50,000			50,000	0%	
29 Documents, maps, reports	54	300	170	300			300	0%	
	116,017	109,645	127,715	109,645	-	-	109,645	0%	

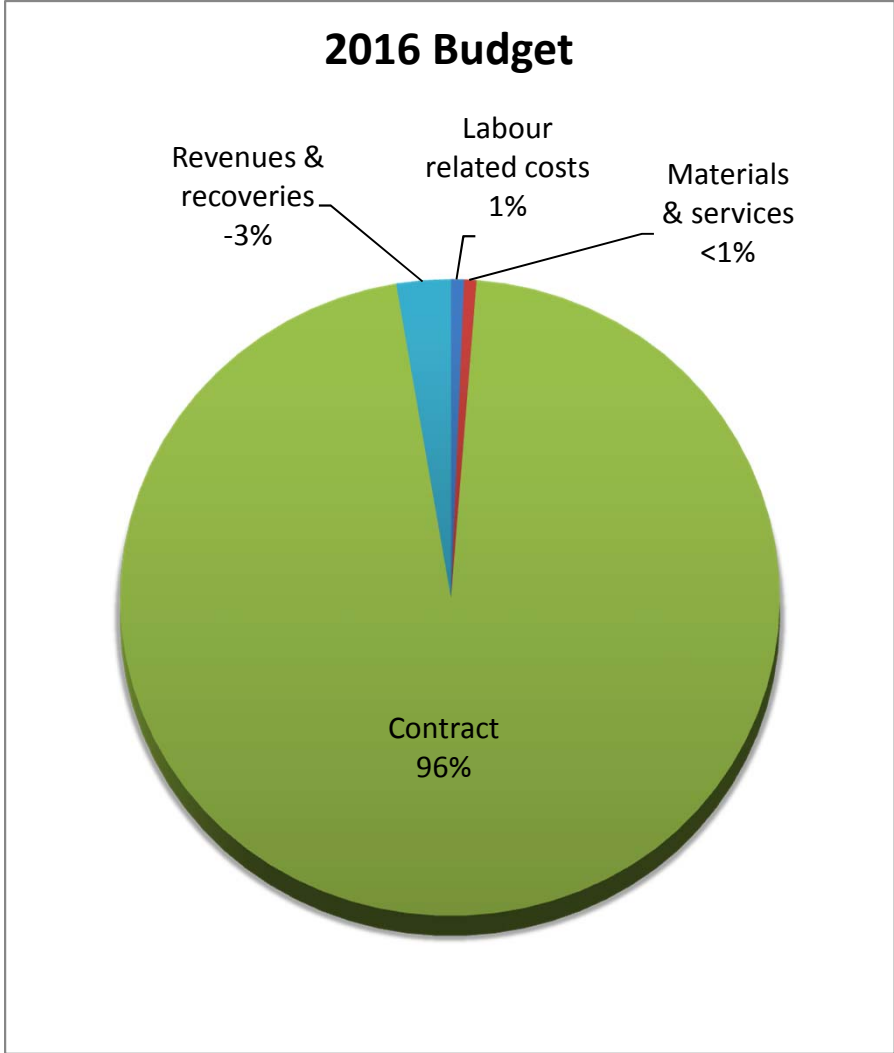
Town of Lakeshore									
Planning									
For the year ended December 31, 2016									
		2014	2015		2016 Budget				
Description		Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Transfer to(from) Reserves									
30	Encumbrance MSP- official plan	(39,912)					(130,000)	(130,000)	
31	Encumbrance MSP- zoning	(1,815)	(25,000)	(20,000)	-			-	
32	Encumbrance MSP - CIP	-	(38,800)	(25,000)	-		(18,000)	(18,000)	
33	Master Servicing Plans	50,000	(187,500)	(37,500)	50,000	1,000		51,000	2%
		8,273	(251,300)	(82,500)	50,000	1,000	(148,000)	(97,000)	-294%
Net operating budget		350,784	355,391	328,843	354,391	18,300	10,000	382,691	8%
Total Requirement for taxes for 2016								382,691	
Total Increase(Decrease) in requirement for 2016 from Base								28,300	
Tax rate %								0.14%	

Town of Lakeshore
For the year ended December 31, 2016

POLICE

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	11,598	20,200	29,900
Materials & services	21,790	31,300	28,600
Contract	5,446,854	4,827,000	4,555,000
Transfer to(from) reserves	(70,835)	50,000	-
Revenues & recoveries	(127,126)	(125,800)	(125,800)
Total	5,282,281	4,802,700	4,487,700

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		4,802,700
Contract decrease	(272,000)	
Transfer to reserves	(50,000)	
Other non-significant amount	7,000	(315,000)
2015 Proposed Budget		4,487,700



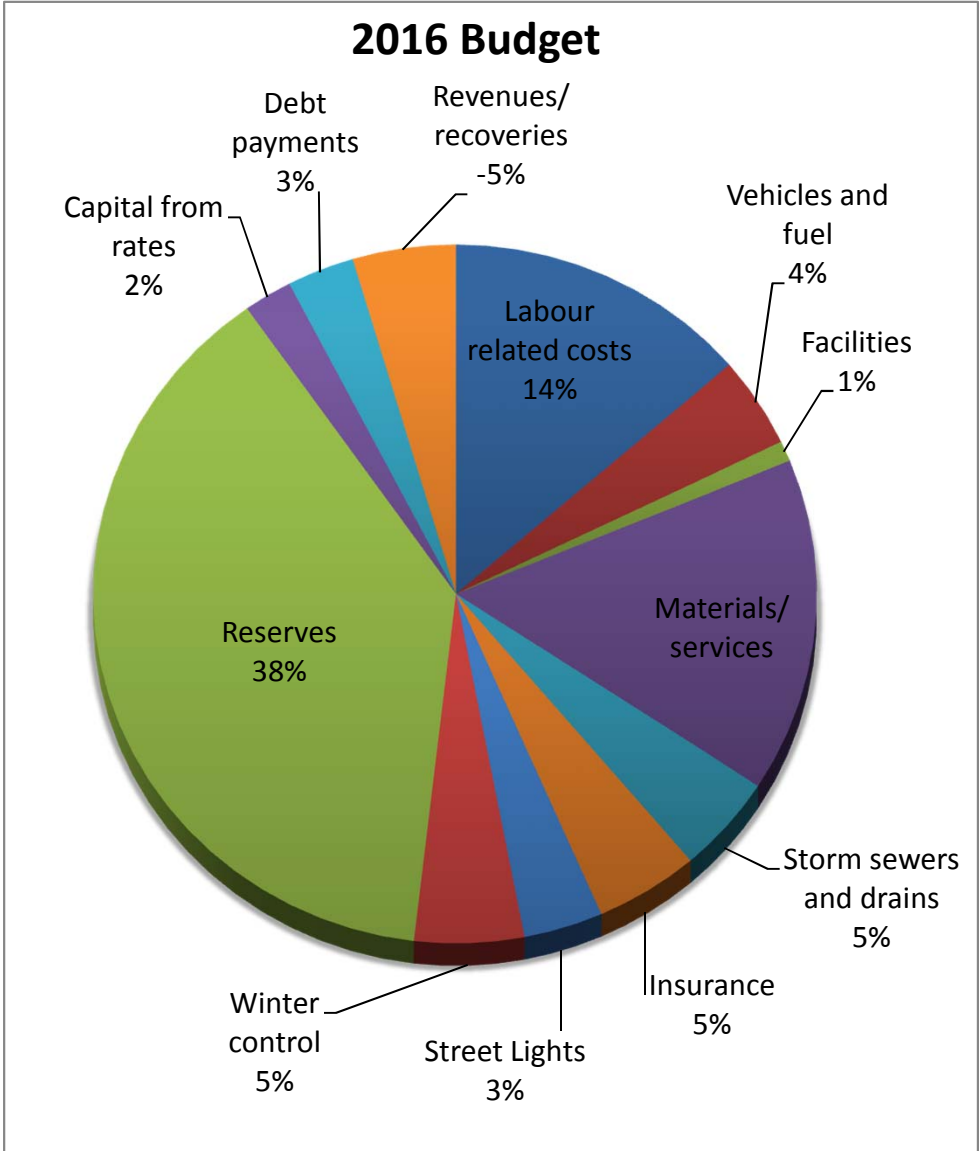
Town of Lakeshore								
Police								
For the year ended December 31, 2016								
	2014	2015		2016 Budget				
Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures								
1 Supplies	2,025	4,000	2,000	4,000	(2,000)		2,000	-50%
2 Advertising	-	1,000	500	1,000			1,000	0%
3 Public relations	2,311	1,500	1,000	1,500			1,500	0%
4 Equipment rental	3,877	4,000	4,000	4,000			4,000	0%
5 Telephone	3,705	4,000	3,000	4,000	(700)		3,300	-17%
6 Contract	5,446,854	4,827,000	4,755,000	4,827,000	(272,000)		4,555,000	-6%
7 RIDE program	9,639	13,800	13,800	13,800			13,800	0%
8 Equipment maintenance	-	2,000	2,000	2,000			2,000	0%
9 Police Service Board	4,788	8,200	8,200	8,200	-	-	8,200	0%
10 PSB expenses - supplies	233	1,000	1,000	1,000			1,000	0%
11 Conferences	5,133	10,000	13,000	10,000	4,100	5,000	19,100	91%
12 Mileage-non-conference	376	400	500	400	600		1,000	150%
13 Memberships & publications	1,301	1,600	1,363	1,600			1,600	0%
	5,480,242	4,878,500	4,805,363	4,878,500	(270,000)	5,000	4,613,500	-5%
Operating Budget - Revenue								
14 Grant Revenue	-	95,000	95,000	95,000			95,000	0%
15 RIDE program	104,271	13,800	13,800	13,800			13,800	0%
16 Reports	22,854	17,000	22,000	17,000			17,000	0%
	127,126	125,800	130,800	125,800	-	-	125,800	0%
Transfer to(from) Reserves								
17 Police contract reserve	(50,000)	50,000	50,000	50,000	-	(50,000)	-	-100%
18 From DC - new officers	(20,835)			-			-	
	(70,835)	50,000	50,000	50,000	-	(50,000)	-	-100%
Net operating budget	5,282,281	4,802,700	4,724,563	4,802,700	(270,000)	(45,000)	4,487,700	-7%
Capital Budget								
						Funding		
Description					Cost	Reserves	Tax	
19 Speed Trailer replacement					8,000	8,000	-	
					8,000	8,000	-	
Total Requirement for taxes for 2016							4,487,700	
Total Increase(Decrease) in requirement for 2016 from Base							(315,000)	
Tax rate %							-1.52%	

Town of Lakeshore
For the year ended December 31, 2016

PUBLIC WORKS

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	1,358,271	1,336,780	1,367,080
Vehicles and fuel	468,830	392,000	423,000
Facilities	83,403	92,508	94,900
Materials/services	1,135,735	1,300,000	1,557,000
Storm sewers and drains	376,655	252,850	456,650
Insurance	491,053	448,800	464,150
Street Lights	412,178	438,200	355,200
Winter control	596,581	350,000	490,000
Reserves	3,542,646	3,953,537	3,853,907
Capital from rates	-	-	218,000
Debt payments	178,413	301,850	301,850
Revenues/recoveries	(169,962)	(512,643)	(461,943)
Total	8,473,804	8,353,882	9,119,794

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		8,318,082
Labour contractual increases	30,300	
Insurance premium	15,350	
Consulting	30,000	
Maintenance-Bridges	215,000	
Drain assessments	175,000	
Storm Sewer maintenance	25,000	
Vehicle&Equip - Mntce, Fuel	31,000	
Utility Locates	78,000	
Utilities	(75,308)	
Winter Control - Salt	140,000	
Net increase in reserves transfer	(99,630)	
Capital from rates	218,000	
Other non-significant amounts	19,000	
2015 Proposed Budget		9,119,794



Town of Lakeshore									
Public Works									
For the year ended December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures									
1	Wages & benefits	1,295,325	1,266,230	1,266,230	1,266,230	25,300		1,291,530	2%
2	Office Supplies	1,604	800	800	800			800	0%
3	Bridges & Culverts	25,259	25,000	37,500	25,000	15,000	200,000	240,000	860%
4	Weed & Brushing Ops	41,888	35,000	37,500	35,000	16,500		51,500	47%
5	Brushing & Trimming	100	-		-			-	
6	Roadside Maintenance	45,525	30,000	30,000	30,000			30,000	0%
7	Storm Sewer Maintenance	107,700	100,000	110,000	100,000	25,000		125,000	25%
8	Litter Pickup	18,222	23,000	23,000	23,000			23,000	0%
9	Grass Cutting	82,110	82,000	82,000	82,000	2,500		84,500	3%
10	Hardtop Road Maintenance	293,002	325,000	305,000	325,000			325,000	0%
11	Loosetop Road Maintenance	302,048	350,000	350,000	350,000			350,000	0%
12	Loosetop Dust Control	3,550	15,000	5,000	15,000			15,000	0%
13	Winter Control Subcontract	184,355	100,000	272,750	100,000	75,000		175,000	75%
14	Winter Control-Salt	412,226	250,000	450,000	250,000	65,000		315,000	26%
	River Ice Break/Removal	1,855	-		-			-	
15	Signs & Safety Devices	79,935	95,000	95,000	95,000			95,000	0%
16	Crossing Devices	93,082	105,000	105,000	105,000			105,000	0%
17	Small equip repair & maintenance	45,879	40,000	40,000	40,000			40,000	0%
18	Sidewalk Repair & Mtce	114,314	100,000	75,122	100,000			100,000	0%
19	Equipment Fuel	179,086	127,000	158,000	127,000	30,000		157,000	24%
20	Clothing Allowance	6,590	7,200	7,200	7,200			7,200	0%
21	Postage/Courier	99	-	34	-			-	
22	Computer Expense	-	18,500	4,081	17,000			17,000	0%
23	Telephone	17,984	18,600	18,600	18,600			18,600	0%
24	Telephone-Storm Sewers	14,565	14,000	14,000	14,000			14,000	0%
25	Utilities	27,030	29,608	29,608	29,608	3,892		33,500	13%
26	Utilities-Storm Sewers	17,797	28,700	28,700	28,700	3,800		32,500	13%
27	Drain Assessments	210,392	110,000	110,000	110,000		175,000	285,000	159%
28	Consulting	26,688	115,000	115,000	30,000		30,000	60,000	100%
29	Consulting - bridges	6,002	-	40,000	-			-	
30	Utility Locates					78,000		78,000	
31	Insurance	491,053	448,800	410,119	448,800	15,350	-	464,150	3%
32	Insurance - Storm Sewers	26,201	150	1,113	150			150	0%
33	Vehicle & Equipment Maintenance	243,865	225,000	225,000	225,000	1,000	-	226,000	0%
34	Building Maintenance	36,684	25,000	25,000	25,000			25,000	0%
35	Health & Safety Supply	6,092	7,500	7,500	7,500			7,500	0%

Town of Lakeshore									
Public Works									
For the year ended December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
36	Travel	24	500	381	500			500	0%
37	Training	11,083	15,000	15,000	15,000			15,000	0%
38	Interest on maintenance holdbacks	2,156	-		-			-	
39	Memberships/Subscriptions	919	1,500	982	1,500			1,500	0%
40	Street Lights-Utilities	374,539	407,200	407,200	407,200	(83,000)		324,200	-20%
41	Street Lights-Maintenance	37,639	31,000	31,000	31,000			31,000	0%
42	Crossing Guards	38,237	38,850	38,850	38,850	5,000	-	43,850	13%
43	Materials Recovery	(12,786)	(5,000)	(12,805)	(5,000)			(5,000)	0%
44	Labour Recovery	(49,290)	(50,000)	(50,000)	(50,000)			(50,000)	0%
45	Equip Use Recovery	(41,221)	(36,000)	(36,000)	(36,000)			(36,000)	0%
46	Internal financing - Road D	0	123,436	123,436	123,436	-	-	123,436	0%
47	Road debt payments - Oakwood	178,413	178,414	178,414	178,414			178,414	0%
		4,997,823	4,821,988	5,175,315	4,735,488	278,342	405,000	5,418,830	14%
Operating Budget - Revenue									
48	Road debt collected on taxes	516	-	516	-			-	
49	Grants/Subsidies	4,546	398,643	398,610	-		347,943	347,943	
50	Sale Of Equipment	36,810	-	-	-			-	
51	Right of way agreement	15,000	15,000	15,000	15,000			15,000	0%
52	Entrance Permit Fees	9,254	8,000	8,000	8,000			8,000	0%
53	Minicam Inspection Fee	540	-	1,350	-			-	
		66,666	421,643	423,476	23,000	-	347,943	370,943	1513%
Transfer to (from)Reserves									
54	Roads Lifecycle	2,338,983	2,757,143	2,757,143	2,409,200	48,200	347,943	2,805,343	16%
55	Gravel Road conversion	300,000	309,000	309,000	309,000	6,200		315,200	2%
56	Bridges and Culverts	311,266	311,266	311,266	311,266	6,334	(200,000)	117,600	-62%
57	Storm sewers	276,044	276,044	276,044	276,044	5,656		281,700	2%
58	Road share of Drains	204,687	204,687	204,687	204,687	4,113	(100,000)	108,800	-47%
59	Vehicles & Equipment	218,833	218,833	218,833	218,833	9,567		228,400	4%
60	Streetlights - new				-	120,300		120,300	
61	Significant building maintenance	(20,541)			-			-	
62	Road lifecycle - Road D repayment	(123,436)	(123,436)	(123,436)	(123,436)			(123,436)	0%
63	Sale of equipment	36,810			-			-	
64	Roads Lifecycle - repaymt from DC	700,000	600,000	600,000	-			-	
65	DC Roads Reserve Fund -growth rel	(700,000)	(600,000)	(600,000)	-			-	
		3,542,646	3,953,537	3,953,537	3,605,594	200,370	47,943	3,853,907	7%
Net operating budget		8,473,804	8,353,882	8,705,376	8,318,082	478,712	105,000	8,901,794	7%

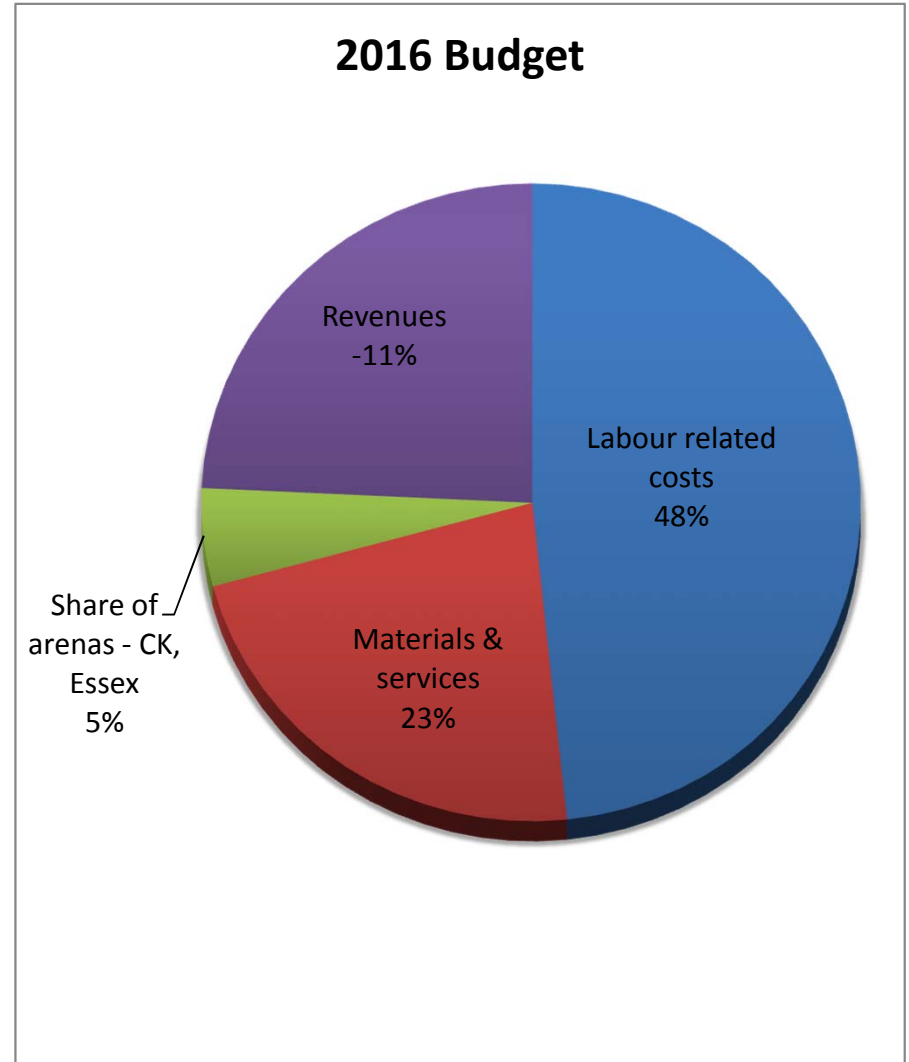
Town of Lakeshore									
Public Works									
For the year ended December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Capital Budget							Funding		
	Description					Cost	Reserves	Tax	
66	Pearl St./Stover St. recon					100,000	100,000	-	
67	Elmgrove Dr Ph 1 & East Pike					3,000,000	3,000,000	-	
68	Lakeshore Rd 215					70,000	70,000	-	
69	Lakeshore Rd 113					115,000	115,000	-	
70	North Talbot Road					425,000	425,000	-	
71	Myers Road - rehab.					145,000	145,000	-	
72	Single-axle Dump Truck (#308)					255,000	255,000	-	
73	Parklane/Westwood/Southwood					150,000	150,000		
74	Abbott St Storm Sewer					50,000	50,000		
75	Storm Water Ponds					40,000	40,000		
76	Salt Storage Facility					930,000	930,000		
77	LED Streetlight conversn Ph 2 of 2					720,000	720,000	-	
78	W. Pike Creek pedestrian crossing					100,000	100,000	-	
77	CWATS Trails Program					50,000	17,000	33,000	
78	Gravel Road Conversion Program					446,000	446,000	-	
79	Broadway Street sidewalk					75,000	75,000	-	
80	Stoney Point Sidewalks - new					125,000	15,000	110,000	
81	Emeryville Sidewalk -County Rd 22					75,000	-	75,000	
			-	-	-	6,871,000	6,653,000	218,000	
	Total Requirement for taxes for 2016							9,119,794	
	Total Increase(Decrease) in requirement for 2016 from Base							801,712	
	Tax rate %							3.87%	

Town of Lakeshore
For the year ended December 31, 2016

RECREATION

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	264,312	345,830	362,530
Materials & services	109,647	123,450	168,450
Share of arenas - CK, Essex	47,678	37,174	37,174
Revenues & recoveries	(122,529)	(98,500)	(182,000)
Total	299,109	407,954	386,154

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		407,954
Labour contractual increases	16,700	
Advertising & Promotion	10,000	
Computer	25,000	
Other non-significant amounts	10,000	
Revenue reduction(increase)	(83,500)	(21,800)
2015 Proposed Budget		386,154



Town of Lakeshore									
Recreation									
For the year ended December 31, 2016									
		2014	2015		2016 Budget				
A/C #	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures									
1	Wages & benefits	225,224	296,335	296,335	296,335	4,700	-	301,035	2%
2	01.68.1311.6801 Materials and supplies	6,452	8,500	8,500	8,500			8,500	0%
3	01.68.1319.6801 Clothing allowance	32	2,000	2,000	2,000			2,000	0%
4	01.68.1321.6801 Advertising & promotion	6,777	23,000	30,402	23,000	10,000	-	33,000	43%
5	01.68.1326.6801 Postage	102	300	150	300			300	0%
6	01.68.1351.6801 Equipment rental	5,337	5,650	6,650	5,650			5,650	0%
7	01.68.1371.6801 Computer	3,402	4,000	2,000	4,000		25,000	29,000	625%
8	01.68.1381.6801 Cell Phones	2,186	2,000	1,400	2,000			2,000	0%
9	01.68.1411.6801 Meeting expenses	2,209	1,500	1,500	1,500			1,500	0%
10	01.68.1461.6801 Mileage-non-conference	2,814	2,000	2,000	2,000			2,000	0%
11	01.68.1312.6801 Fuel	751	-		-			-	
12	01.68.1445.0621 Vehicle maintenance	501	-		-			-	
13	01.68.1462.6801 Training & conferences	3,382	6,000	6,000	6,000			6,000	0%
14	01.68.1471.6801 Memberships & publications	1,038	1,000	1,300	1,000			1,000	0%
15	01.68.1612.6810 Essex arena user fees	13,704	-		-			-	
16	01.68.1612.6811 Tilbury Arena Operating Share	33,974	37,174	37,174	37,174			37,174	0%
Recreation Programming									
17	Summer Program-wages & benefits	28,316	37,495	36,400	37,495	15,000	-	52,495	40%
18	01.68.1311.6802 Summer Program-supplies	3,718	5,000	5,000	5,000			5,000	0%
19	01.68.1461.6802 Summer Program-mileage	-	1,000	-	1,000			1,000	0%
20	01.68.1462.6802 Summer Program-training	-	-	90	-			-	
Youth Council									
21	Youth Council wages	3,145	3,000	510	3,000	(3,000)	-	-	-100%
22	01.68.1461.6804 Youth Council mileage	395	-	90	-	-	-	-	
23	01.68.1479.6804 Youth Council expenses	7,264	7,000	4,856	7,000			7,000	0%
Programming									
24	Program supplies	45,570	33,500	98,071	33,500	10,000	-	43,500	30%
25	01.68.1531.6801 Credit card charges	3,884	4,500	4,500	4,500			4,500	0%
26	01.68.1311.6805 Volunteer Recognition	2,861	6,000	6,000	6,000			6,000	0%
27	01.68.1311.6806 Senior Appreciation	1,933	2,000	1,143	2,000			2,000	0%
28	01.68.1412.6801 Community Event Policing	4,584	5,000	5,000	5,000			5,000	0%
29	01.68.1479.6822 Canada Day	12,083	12,500	12,500	12,500			12,500	0%
		421,637	506,454	569,836	506,454	36,700	25,000	568,154	12%

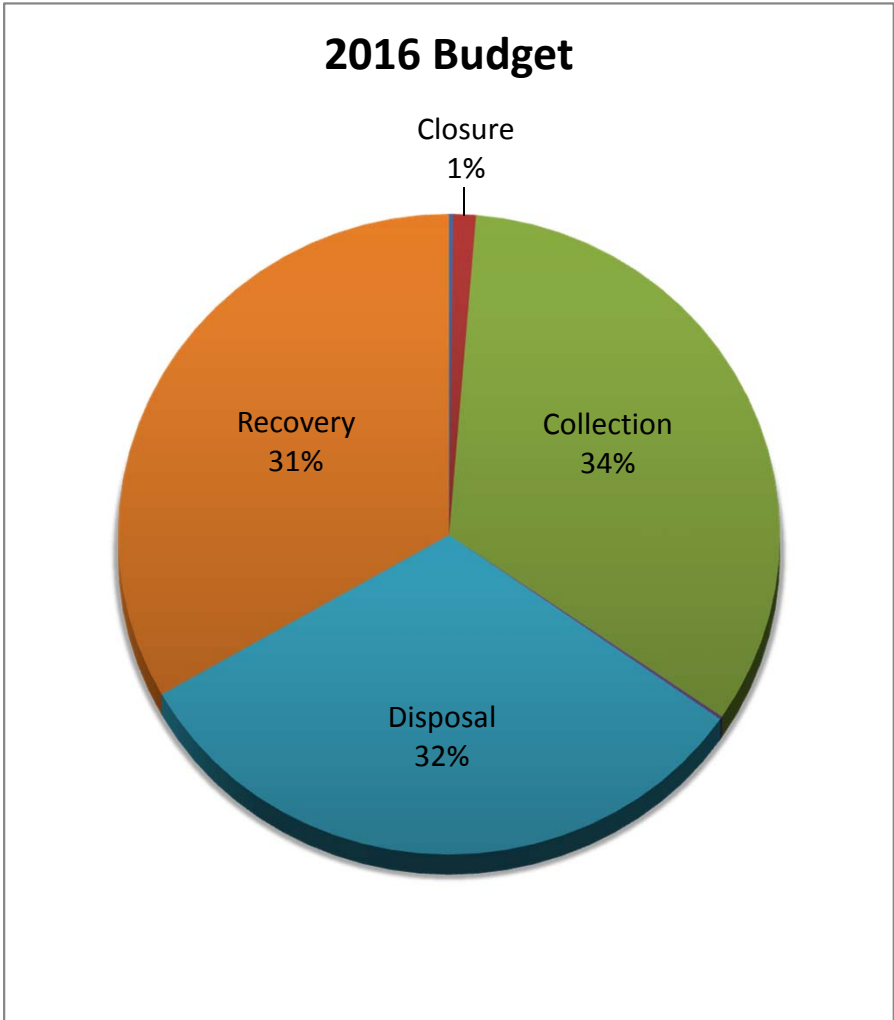
Town of Lakeshore										
Recreation										
For the year ended December 31, 2016										
			2014	2015		2016 Budget				
	A/C #	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Revenue										
30	01.68.6521.6802	Grant -Summer Prog.Wage Subsidy	4,647	2,500	2,875	2,500			2,500	0%
31	01.68.6685.6802	Fees- Registrations-Summer Program	37,555	41,000	57,670	41,000	15,000		56,000	37%
32	01.68.6427.6802	Fees - Administration	54	-	190	-			-	
33	01.68.6683.6804	Youth Council fundraising	950	-	-	-			-	
34		Fees - Program Registrations	67,543	52,000	176,605	52,000	68,500	-	120,500	132%
37	01.68.6684.####	Donations	5,980	-	600	-			-	
38	01.68.6511.6801	Grant - Federal - Canada Day	3,900	3,000	3,900	3,000			3,000	0%
39	01.68.6683.6801	Donations - Canada Day events	1,900	-	1,750	-			-	
			122,529	98,500	243,590	98,500	83,500	-	182,000	85%
		Net operating budget	299,109	407,954	326,246	407,954	(46,800)	25,000	386,154	-5%
		Total Requirement for taxes for 2016							386,154	
		Total Increase(Decrease) in requirement for 2016 from Base							(21,800)	
		Tax rate %							-0.11%	

Town of Lakeshore
For the year ended December 31, 2016

SOLID WASTE

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	6,155	6,274	6,374
Closure	51,019	46,015	37,000
Collection	858,989	1,091,500	1,105,700
Larvacide program	2,541	5,000	5,000
Disposal	997,890	1,029,000	1,064,000
Recovery	(858,989)	(1,091,500)	(1,105,700)
Total	1,057,604	1,086,289	1,112,374

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		1,086,289
Labour contractual increases	100	
Landfill closure costs	(9,015)	
Landfill tipping charges	35,000	26,085
2015 Proposed Budget		1,112,374



Town of Lakeshore										
Solid Waste										
For the year ended December 31, 2016										
			2014	2015		2016 Budget				
	A/C #	Description	Actual	Budget	Forecast to Dec 31	2016 Base	Base Adjustment	One Time	Total	Variance %
Operating Budget - Expenditures										
1	01.44.1181.4401	Wage allocation	6,155	6,274	6,274	6,274	100		6,374	2%
2	01.31.1311.3256	Larvacide program	2,541	5,000	4,000	5,000			5,000	0%
3	01.44.1411.4401	Landfill closure costs	51,019	46,015	41,803	46,015	(9,015)		37,000	-20%
4	01.44.1416.4401	Garbage collection	858,989	1,091,500	1,121,254	1,091,500	14,200		1,105,700	1%
5	01.44.1417.4401	Landfill - general	948,543	978,000	965,000	978,000	25,000		1,003,000	3%
6	01.44.1417.4402	Landfill - compost	47,643	49,000	53,500	49,000	8,000		57,000	16%
7	01.44.1417.4403	Landfill - street sweepings	1,703	2,000	2,400	2,000	2,000		4,000	100%
			1,916,593	2,177,789	2,194,231	2,177,789	40,285	-	2,218,074	2%
Operating Budget - Revenue										
8	01.44.6152.4401	Garbage Levy	858,989	1,091,500	1,121,254	1,091,500	14,200	-	1,105,700	1%
			858,989	1,091,500	1,121,254	1,091,500	14,200	-	1,105,700	1%
						-			-	
Net operating budget			1,057,604	1,086,289	1,072,977	1,086,289	26,085	-	1,112,374	2%
Total Requirement for taxes for 2016									1,112,374	
Total Increase(Decrease) in requirement for 2016 from Base									26,085	
Tax rate %									0.13%	

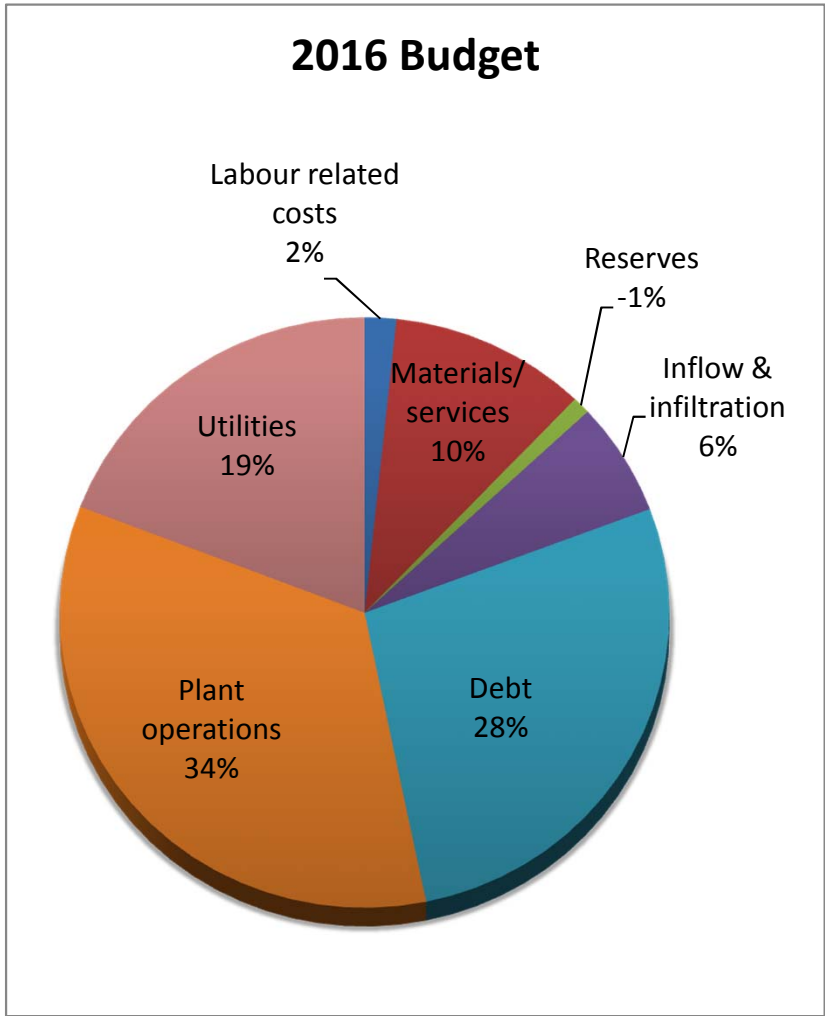
Town of Lakeshore
For the year ended December 31, 2016

WASTEWATER

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	77,976	79,550	80,950
Materials/ services	298,101	326,780	505,380
Reserves	(959)	(226,865)	(45,595)
Inflow & infiltration	300,051	300,000	300,000
Debt	1,326,768	1,326,770	1,326,770
Plant operations	1,680,209	1,624,800	1,646,700
Capital	32,240	300,000	-
Utilities	655,286	813,100	925,400
Total	4,369,672	4,544,135	4,739,605

Summary of Budget

Changes	Change	Balance
2015 Approved Base Budget		4,544,135
Labour contractual increases	1,400	
Operating contract decrease	21,900	
Administration	50,000	
Service connections and repairs	20,000	
Utility Locates	47,000	
Consulting	75,000	
Utilities	112,300	
Increase in transfer (from) reserves	(193,730)	
Other non-significant items	61,600	195,470
2015 Proposed Budget		4,739,605



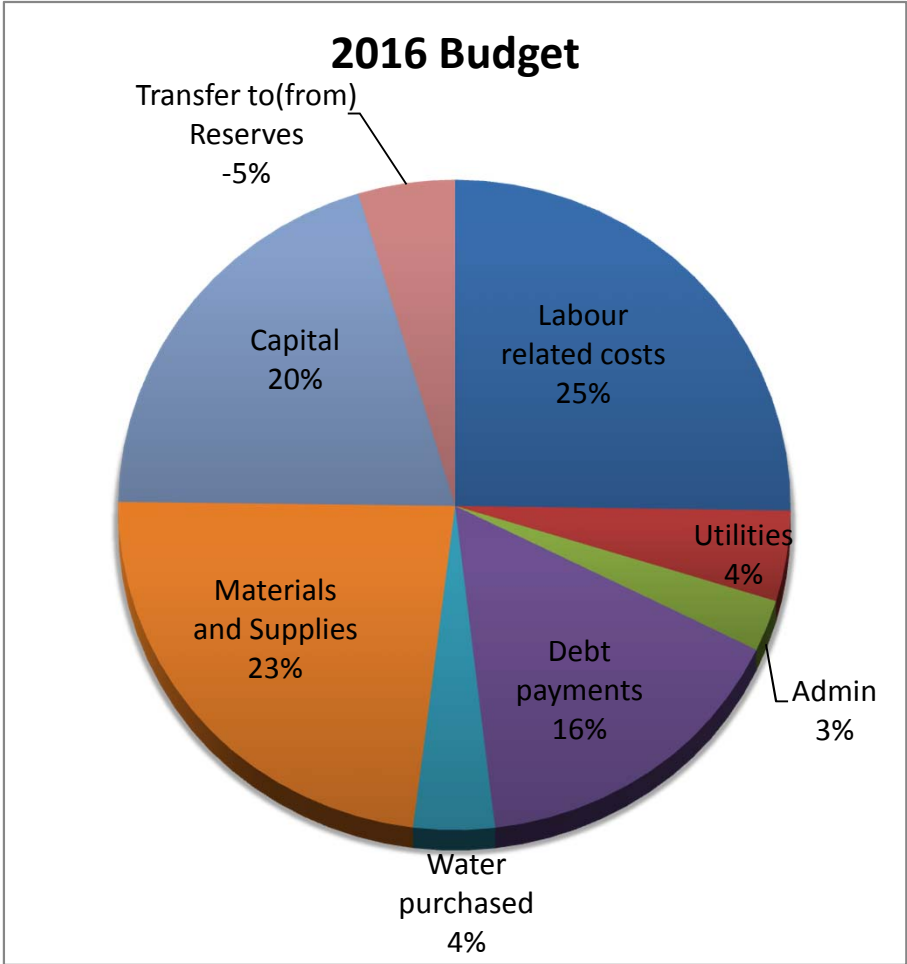
Town of Lakeshore

For the year ended December 31, 2016

WATER

Summary	2014 Actual	2015 Budget	2016 Budget
Labour related costs	2,020,657	2,134,889	2,187,689
Utilities	301,574	336,000	389,000
Admin	272,000	247,000	222,000
Debt payments	1,047,255	1,222,134	1,372,986
Water purchased	329,475	334,000	338,000
Materials and Supplies	1,651,577	1,818,247	2,011,547
Capital	1,519,370	1,743,200	1,748,000
Transfer to(from) Reserves	703,471	(198,725)	(402,927)
Prior year Surplus/deficit	(307,705)	-	-
Total	7,537,674	7,636,745	7,866,295

Summary of Budget Changes	Change	Balance
2015 Approved Base Budget		7,636,745
Labour contractual increases	52,800	
Increase in Transfers (from) Reserves	(367,402)	
Utilities	53,000	
Consulting	36,520	
Computer - software	60,000	
Watermain breaks/services/materials	201,300	
Debt Service	150,852	
Increase in capital	4,800	
Other non-significant amounts	37,680	229,550
2015 Proposed Budget		7,866,295



Town of Lakeshore									
Budget Summary - Actuals and Forecast - Water									
For the year ended December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	Base	Base Adjustment	One Time	Total	Variance %
	Revenue								
1	Watermain revenue (collected on taxes)	23,723	23,723	23,723	23,723		-	23,723	0.00%
2	Penalty & Interest on late payment	80,416	75,000	80,000	75,000	4,000	-	79,000	5.00%
3	New account setup fee	22,815	22,500	17,000	22,500	-	-	22,500	0.00%
4	NSF charges	1,645	1,750	1,200	1,750	-	-	1,750	0.00%
5	Disconnect and shutoff fees	7,156	4,000	7,000	4,000	-	-	4,000	0.00%
6	Investment income	12,857	6,000	6,000	6,000	-	-	6,000	0.00%
7	Provincial grant - wage subsidy	1,669	-	-	-	-	-	-	
8	Provincial grant - Source Water Protection			50,220	-	-	-	-	
9	Water buy in fees	87,548	62,750	65,960	62,750	(20,550)	-	42,200	-33.00%
10	Miscellaneous	45,275	30,000	38,000	30,000	-	-	30,000	0.00%
11	Meter sales	48,938	50,000	50,000	50,000	-	-	50,000	0.00%
12	Water sales - consumption	4,239,362	4,350,850	4,200,000	4,350,850	90,100	-	4,440,950	2.00%
13	Water sales - basic charge	2,960,908	3,004,672	3,004,672	3,004,672	157,500	-	3,162,172	5.00%
14	Water station	5,363	5,500	4,000	5,500	(1,500)	-	4,000	-27.00%
		7,537,674	7,636,745	7,547,775	7,636,745	229,550	-	7,866,295	3.00%
	Expenses								
15	Long term debt repayment	1,047,255	1,222,134	1,222,134	1,222,134	150,852	-	1,372,986	12.00%
16	Meter costs	205,235	290,000	290,000	290,000	-	-	290,000	0.00%
17	Water purchased - Union Water	263,475	262,000	262,000	262,000	3,000	-	265,000	1.00%
18	Water purchased - Tecumseh	66,000	72,000	300,000	72,000	1,000	-	73,000	1.00%
19	Wages and benefits	2,020,657	2,134,889	2,089,391	2,134,889	44,800	8,000	2,187,689	2.00%
20	Office supplies	3,821	6,000	6,000	6,000	-	-	6,000	0.00%
21	Materials and supplies	110,552	125,000	125,000	125,000	-	-	125,000	0.00%
22	Water sample testing	26,388	25,000	25,000	25,000	-	-	25,000	0.00%
23	Clothing allowance	10,290	10,575	10,575	10,575	-	-	10,575	0.00%
24	Advertising	71	1,000	500	1,000	-	-	1,000	0.00%
25	Postage	65,942	67,500	67,500	67,500	5,200	-	72,700	8.00%
26	Janitorial supplies	9,339	4,400	6,400	4,400	-	-	4,400	0.00%
27	Purification	152,490	165,000	155,000	165,000	-	-	165,000	0.00%
28	Computer	29,799	30,300	24,300	30,300	(6,000)	60,000	84,300	178.00%
29	Internet	1,011	1,600	1,300	1,600	-	-	1,600	0.00%
30	Security paging service	1,720	3,200	4,000	3,200	-	-	3,200	0.00%
31	Telephone	39,568	56,300	45,500	41,300	(8,520)	-	32,780	-42.00%
32	Utilities	301,574	336,000	315,000	336,000	53,000	-	389,000	16.00%
33	Services	101,012	90,000	81,500	90,000	(5,000)	-	85,000	-6.00%
35	Drain and property assessments	29,116	30,000	30,000	30,000	-	-	30,000	0.00%
36	Administration	322,000	247,000	247,000	247,000	(25,000)	-	222,000	-10.00%
37	Billing and collecting	6,247	2,500	6,775	2,500	4,600	-	7,100	184.00%

Town of Lakeshore									
Budget Summary - Actuals and Forecast - Water									
For the year ended December 31, 2016									
		2014	2015		2016 Budget				
	Description	Actual	Budget	Forecast to Dec 31	Base	Base Adjustment	One Time	Total	Variance %
38	Legal	76	2,000	1,000	2,000	-	-	2,000	0.00%
39	Consulting	11,559	133,100	24,000	133,100	1,300	35,220	169,620	27.00%
40	Water station expense	2,905	4,000	4,000	4,000	-	-	4,000	0.00%
41	Insurance	115,093	106,500	100,000	106,500	4,000	-	110,500	4.00%
42	Water service installations	39,314	37,500	37,500	37,500	-	-	37,500	0.00%
43	Meter reading contract	37,670	52,000	40,000	52,000	(7,000)	-	45,000	-13.00%
44	Janitorial Services	7,424	9,772	9,500	9,772	-	-	9,772	0.00%
45	Fuel	61,148	48,000	57,000	48,000	13,000	-	61,000	27.00%
46	Watermain breaks/services/materials	86,166	65,000	65,000	65,000	-	201,300	266,300	310.00%
47	Vehicle maintenance	30,264	35,500	32,500	35,500	-	-	35,500	0.00%
48	Building maintenance	19,775	20,000	20,000	20,000	-	-	20,000	0.00%
49	Grass cutting/snow removal	30,707	18,000	25,000	18,000	9,000	-	27,000	50.00%
50	Tower maintenance and minor repair	772	10,000	1,000	10,000	-	-	10,000	0.00%
51	Equipment repairs and maintenance	280,287	302,500	302,500	302,500	-	-	302,500	0.00%
52	Health and Safety	16,906	13,000	18,000	13,000	-	-	13,000	0.00%
53	Travel	478	2,000	100	2,000	-	-	2,000	0.00%
54	Training	33,369	35,000	35,000	35,000	-	-	35,000	0.00%
55	Memberships	5,681	6,000	6,000	6,000	-	-	6,000	0.00%
56	Bad debts	-	500	-	500	-	-	500	0.00%
57	Refunds-leaks	15,683	6,000	10,000	6,000	4,000	-	10,000	67.00%
58	Interest on maintenance securities	639	-	-	-	-	-	-	-
58	Bank service charge	2,949	3,500	3,000	3,500	-	-	3,500	0.00%
59	DC discount	60,110	-	300,000	-	-	22,200	22,200	-
59	Refunds-capacity charge	-	-	36,000	-	-	-	-	-
61	Expense recoveries	(50,000)	-	-	-	(125,000)	-	(125,000)	-
		5,622,538	6,092,270	6,441,975	6,077,270	117,232	326,720	6,521,222	7.00%
62	Surplus (Deficit) from Operations	1,915,137	1,544,475	1,105,800	1,559,475	112,318	(326,720)	1,345,073	-13.00%
	Reserve Transactions								
63	Transfer (to)/from reserves	(509,061)	86,220	919,338	(76,980)	37,682	479,720	440,422	411.00%
64	Transfer (to) Res. Fund ELK - Repay loan	(246,705)	(246,705)	(246,705)	(246,705)	-	-	(246,705)	0.00%
65	Transfer (to) Res. Fund - water plant filter	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	-	(100,000)	100.00%
66	Transfer from DC - repayment	410,000	409,210	409,210	409,210	(100,000)	-	309,210	-24.00%
67	Transfer (to) reserves - prior yr deficit	(307,705)	-	-	-	-	-	-	-
68	Net transfer (to) from reserves	(703,471)	198,725	1,031,843	35,525	(112,318)	479,720	402,927	103.00%
69	Net operating surplus (deficit)	1,211,666	1,743,200	2,137,643	1,595,000	-	153,000	1,748,000	0.00%
70	Capital	(1,519,370)	(1,743,200)	(2,140,643)	(1,595,000)	-	(153,000)	(1,748,000)	0.00%
71	Opening surplus(deficit)	307,705	-	-	-	-	-	-	-
72	Closing surplus(deficit)	-	-	(3,000)	-	-	-	-	-